



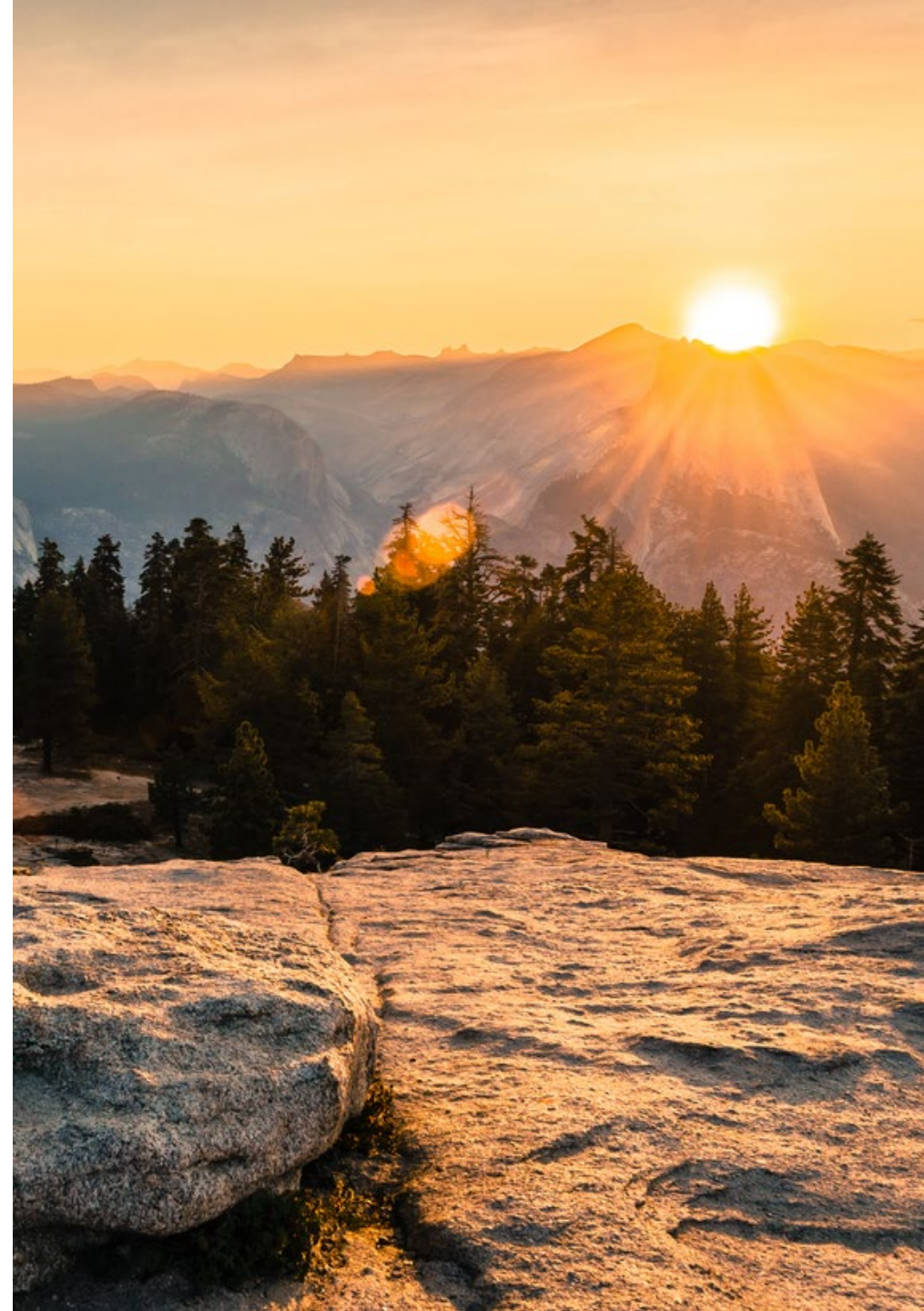
**APRIL 27, 2026**

# **Strategic Plan Update Discussion**

**Brenda Grealish**, Executive Director

**Eric Douglas & Karin Bloomer**, Leading Resources Inc.

[bhsoac.ca.gov](http://bhsoac.ca.gov)



# Discussion Overview

## **Part 1: Complete Committee Work on Strategic Plan Update**

1. Process overview
2. Review draft priorities and results shared with Commission
3. Discuss Commission feedback
4. Affirm priorities and results to recommend for Commission adoption

## **Part 2: Preview Implementation Planning**

1. Hear from Executive Director about draft strategies to implement priorities and results



# Process Overview

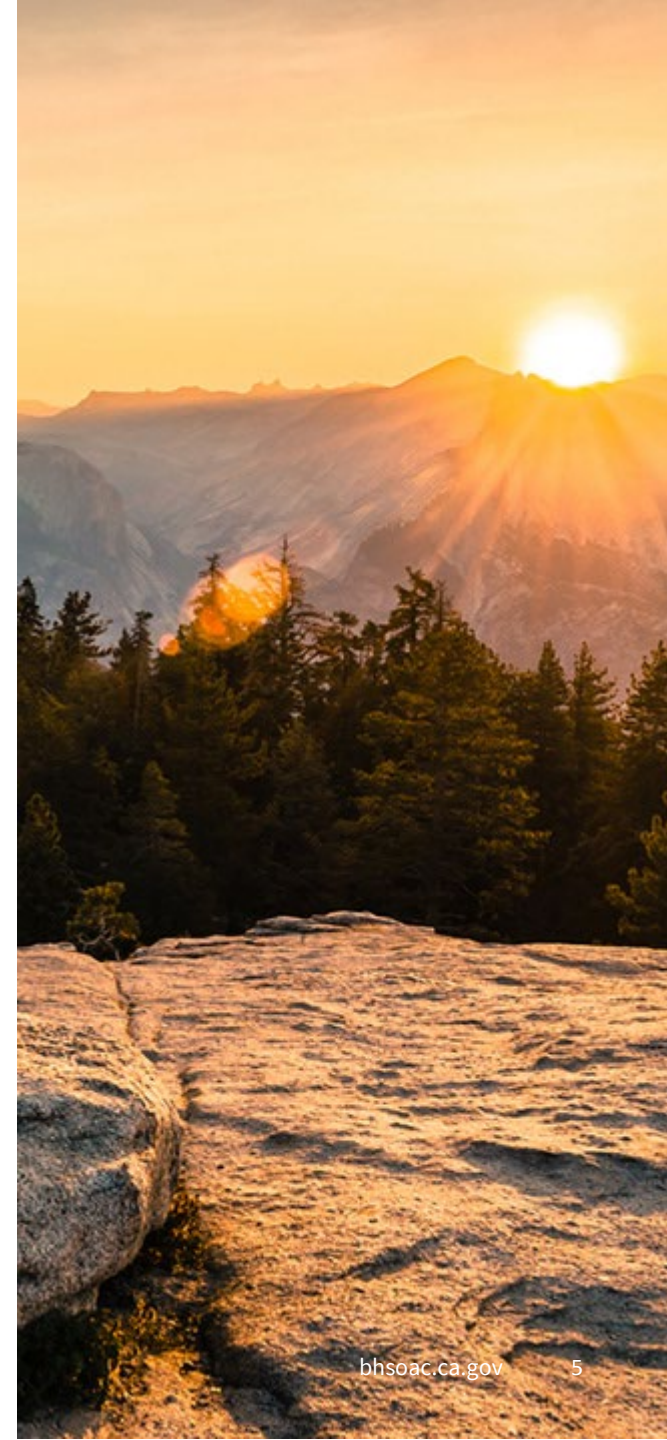
# Process Overview

- **January 2023:** 2024-2027 Commission Strategic Planning efforts commenced
- **January 2024:** 2024-2027 Strategic Plan approved by the Commission
- **March 2024:** Proposition 1 passed by Voters
- **January 2025:** Commission's BHSA statute implemented
- **January 23, 2026:** Commission established time-limited Strategic Plan Advisory Committee
- **February 26, 2026:** Committee reviewed and refined draft priorities and results and endorsed them as the approach and content of the strategic plan update
- **March 26, 2026:** Commission provided input to Committee's draft priorities and results
- **April 27, 2026:** Committee reviews and affirms priorities and results as Commission's strategic plan update
- **May 28, 2026:** Commission adopts priorities and results
- **June – July 2026:** Staff and LRI continue implementation planning

# Committee Charter

Commission's charge to Strategic Plan Advisory Committee regarding existing 2024-2027 CBH Strategic Plan:

Update the strategic plan, specifically focusing on incorporating the new mandates and opportunities enacted under the BHSA into the strategic plan.



# Strategic Plan Advisory Committee Members

Chair: Commissioner Karen Larsen

Vice Chair: Commissioner Brandon Fernandez

Commissioner Bill Brown

Commissioner Robert Callan, Jr.

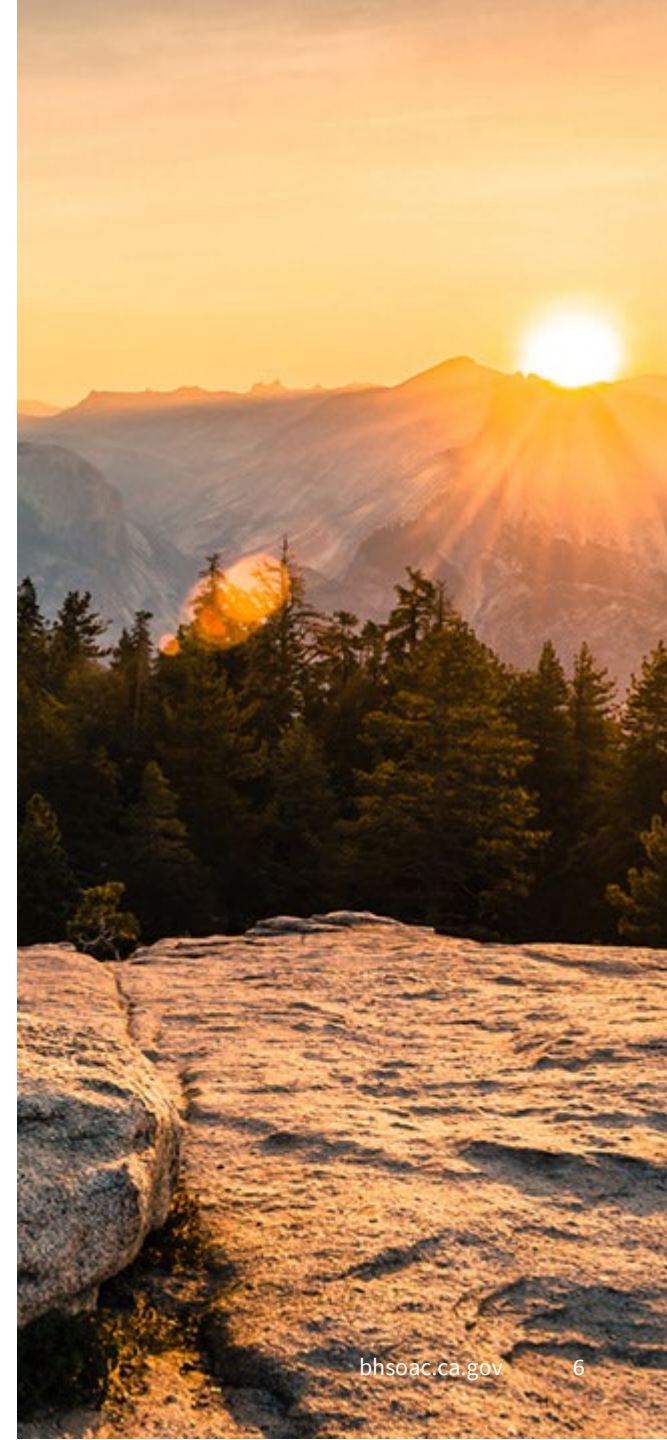
Commissioner Steve Carnevale

Commissioner Amy Fairweather, J.D.

Commissioner Jay'Riah Thomas-Beckett, DHA, M.ED

Commissioner Gary Tsai, MD

Commissioner Jevon Wilkes



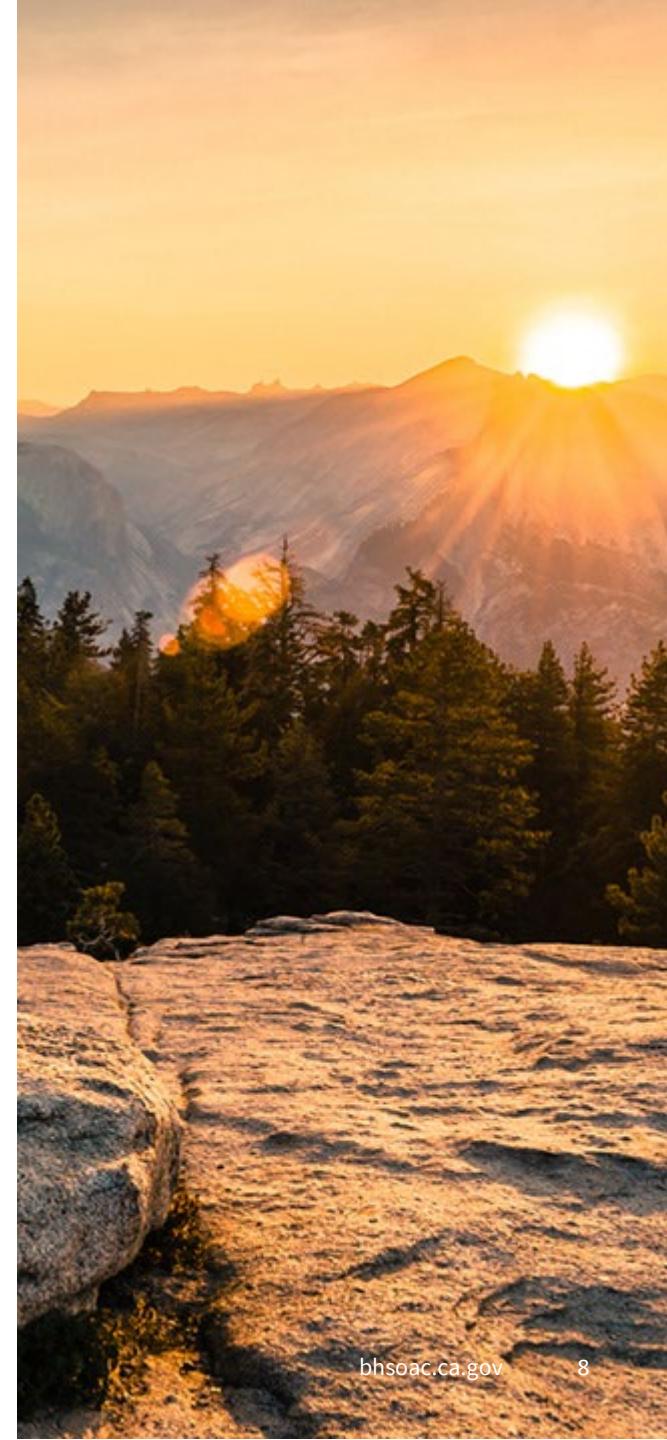


# **Draft Priorities and Results Shared at March 26<sup>th</sup> Commission Meeting**

# Priorities

1. Meet the Needs of People with the Highest Behavioral Health Needs\*
2. Ensure that the Substance Use Disorder Continuum Is Incorporated Throughout the Commission's Work
3. Expand Peer Behavioral Health Services
4. Build the Evidence Base for the Effectiveness of New and Innovative Statewide Strategies

\*See BHSA Priority Populations definition in the [DHCS Behavioral Health Services Act County Policy Manual](#).



# Priority 1 and Desired Results

## Priority 1. Meet the Needs of People with the Highest Behavioral Health Needs\*

- **Result #1:** The Commission will educate key stakeholders on the distinction between the MHSA and the BHSA and the intended results of the BHSA.
- **Result #2:** The Commission will increase transparency and shared understanding of how county behavioral health departments are allocating BHSA resources to serve individuals with the highest behavioral health needs (subject to available information).
- **Result #3:** The Commission will become a trusted steward of knowledge and learning regarding Full Service Partnerships (FSPs) during and beyond California’s transition to a new behavioral health data and accountability framework.
- **Result #4:** The Commission will increase statewide understanding of the standard of care experienced by individuals served through FSPs, focused on the BHSA Priority Populations, by systematically gathering and synthesizing qualitative, community-based insights.
- **Result #5:** The Commission will increase statewide understanding and visibility of how housing scarcity and housing service mismatches across the full continuum of housing, including recovery housing, affect individuals served in FSPs—particularly those with SMI, SUD, and co-occurring SMI/SUD—in order to inform policy, planning and future investment decisions.

# Priority 2 and Desired Results

## Priority 2. Ensure that the Substance Use Disorder Continuum Is Incorporated Throughout the Commission's Work

- **Result #1:** The Commission will continue efforts to expand Medications for Addiction Treatment (MAT) providers and help to strengthen county infrastructure to support effective, scalable MAT implementation.
- **Result #2:** The Commission will support the integration of the SUD service continuum into school-based behavioral health programs in order to improve timely access to care for children and youth.
- **Result #3:** The Commission will increase local-level understanding and acceptance of the evidence-based SUD service continuum by supporting community-based advocacy that addresses stigma, misinformation and philosophical resistance within local SUD systems.
- **Result #4:** The Commission will increase statewide understanding of the SUD service continuum landscape in California to inform more effective integration of mental health and SUD care across the public behavioral health system.

# Priority 3 and Desired Results

## Priority 3. Expand Peer Behavioral Health Services

- **Result #1:** The Commission will support the expansion, visibility and appropriate use of behavioral health services provided by peers, including peer respites, as recovery-oriented alternatives within the behavioral health crisis continuum. This includes empowering peers to organize and advocate for their leadership and contributions within the public behavioral health system.
- **Result #2:** The Commission will elevate and strengthen the role of peers in serving individuals with SUD and SMI conditions, including through education and training.
- **Result #3:** The Commission will raise statewide understanding that peers who reflect the BHSA's Priority Populations are essential to the success of behavioral health services, including FSPs.

# Priority 4 and Desired Results

## Priority 4. Build the Evidence Base for the Effectiveness of New and Innovative Statewide Strategies

- **Result #1:** The Commission will uplift best and promising practices and sustainability strategies through effective administration and evaluation of the Innovation Partnership Fund grant portfolio.
- **Result #2:** The Commission will explore strategies for ensuring long-term public behavioral health system revenue stability, efficiency, and effectiveness.



# Commission Feedback at March 26<sup>th</sup> Meeting

# Summary of Commissioner Input

- The strategic plan update needs to resonate with individuals served by the public behavioral health system.
- One Commissioner asked for clarity about workforce development.
- Need to make sure results are measurable.
- One Commissioner stressed the importance of SUD prevention in schools.
- With regard to Priority 1: Clarify that we aim to increase statewide understanding of the standard of care experienced by the BHSA Priority Populations, including—but not limited to—those served through FSPs.
- With regard to Priority 4/Innovation:
  - One Commissioner emphasized the importance of embedding sustainability in the definition of effectiveness.
  - Two Commissioners emphasized the importance of equitable statewide implementation of identified innovative strategies.



# Refinements to Priorities & Results

# Edits to Priority 1

## Priority 1. Meet the Needs of People with the Highest Behavioral Health Needs\*

- **Result #1:** The Commission will educate key stakeholders on the distinction between the MHSA and the BHSA and the intended results of the BHSA.
- **Result #2:** The Commission will increase transparency and shared understanding of how county behavioral health departments are allocating BHSA resources to serve individuals with the highest behavioral health needs (subject to available information).
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- **Result #4:** The Commission will increase statewide understanding of the standard of care experienced by ~~individuals served through FSPs, focused on~~ the BHSA Priority Populations, with a focus on individuals served through FSPs, by systematically gathering and synthesizing qualitative, community-based insights.
- **Result #5:** The Commission will increase statewide understanding and visibility of how housing scarcity and housing service mismatches across the full continuum of housing, including recovery housing, affect individuals served in FSPs—particularly those with SMI, SUD, and co-occurring SMI/SUD—in order to inform policy, planning and future investment decisions.

# Edits to Priority 4

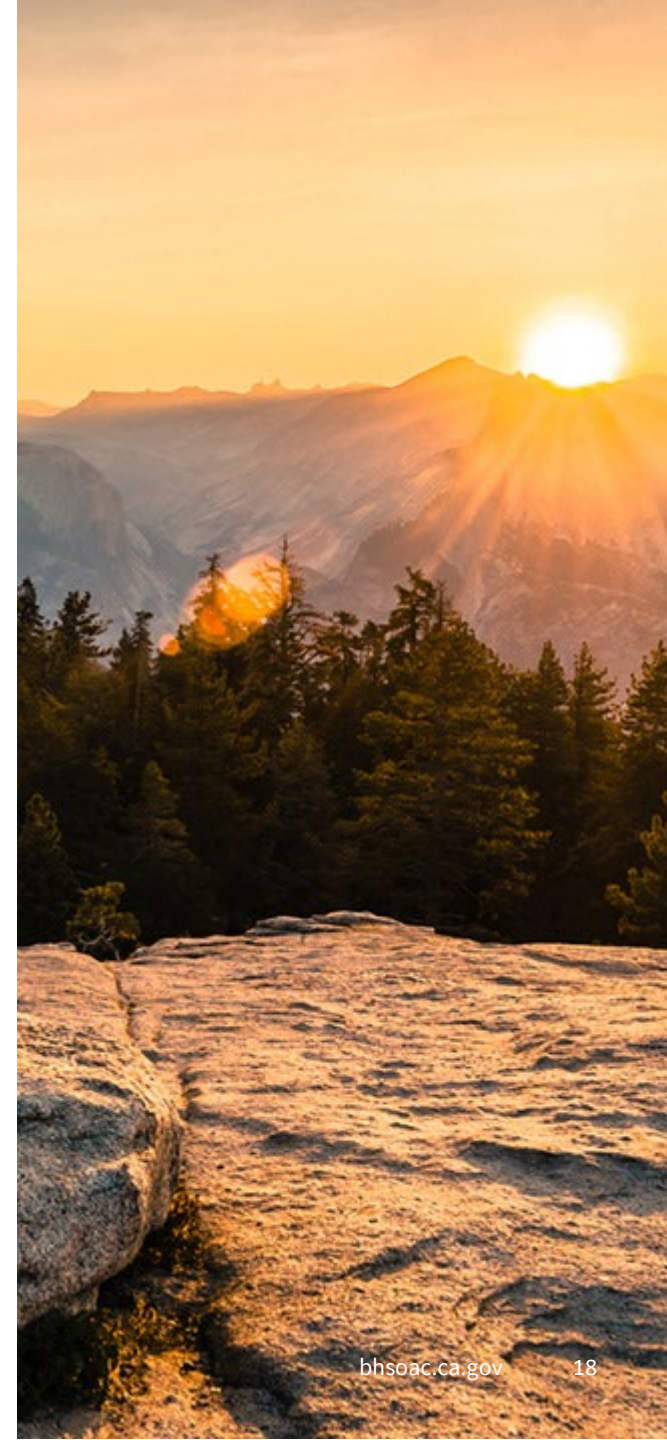
## Priority 4. Build the Evidence Base for the Effectiveness and Sustainability of New and Innovative Statewide Strategies

- **Result #1:** The Commission will uplift best and promising practices and sustainability strategies through effective administration and evaluation of the Innovation Partnership Fund grant portfolio.
- **Result #2:** The Commission will explore strategies for ensuring long-term, equitable public behavioral health system revenue stability, efficiency, and effectiveness.

# Strategic Plan Update as Addendum

Priorities and Results are compiled in a draft *Strategic Plan Update* document

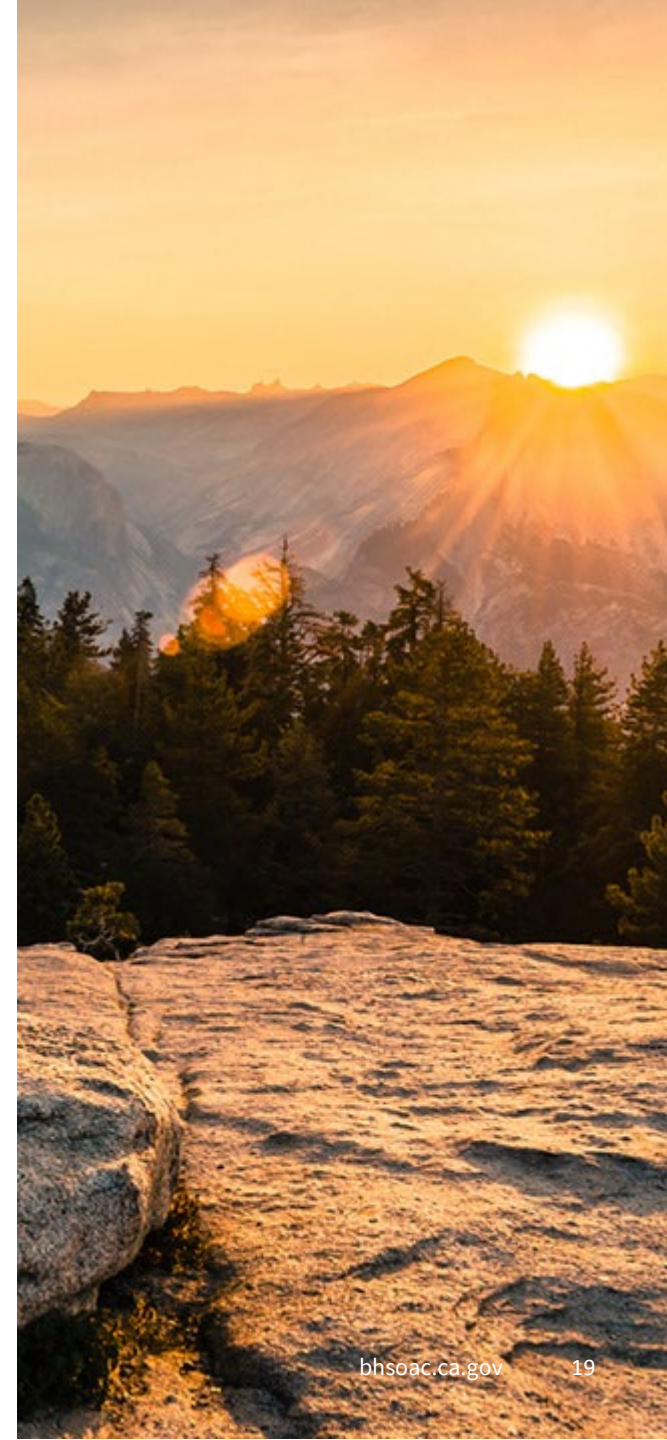
Once adopted by the Commission, this document would be posted on Commission website as addendum to Strategic Plan 2024-27.



# Committee Discussion

Do Committee members support the Priorities and Results, as presented with amendments?

Do Committee members support recommending the *Strategic Plan Update* for Commission adoption?



# Motion

That the Strategic Plan Advisory Committee recommend that the full Commission adopt the Strategic Plan Update.



# Public Comment



# Break