



WELLNESS • RECOVERY • RESILIENCE



Mental Health Services  
Oversight & Accountability Commission

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## Commission Teleconference Meeting January 25, 2024 Presentations and Handouts

- Agenda Item 6:** •Presentation: 2024-27 Strategic Plan
- Agenda Item 8:** •Presentation: Statewide Evaluation (SWE): Phase 2 Findings
- Agenda Item 9:** •Presentation: MHSSA RFA Outline
- Agenda Item 10:** •Presentation: Substance Use Disorder Contract Authorization
- Agenda Item 11:** •Presentation: The Governor's 2024-25 Proposed Budget and the Commission's 2023-2024 Mid-Year Budget Report
- Presentation: 2024 Legislation

# 2024-27 Strategic Plan

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- Norma Pate, Deputy Director  
Mental Health Services  
Oversight and Accountability  
Commission





# 2024-2027 Strategic Plan



**Preliminary Draft MHSOAC Strategic Plan 2024-27**



To develop this Strategic Plan, the Commission consulted with numerous communities and multiple partners, reflected on the progress that has been made and identified the right next steps for advancing transformational change.

# 2024-2027 Strategic Plan Engagement Efforts

40+  
Interviews

7 Public Input  
Sessions

1 Focus Group

2 Surveys



# **Accelerating Transformational Change**



## Meaningful Progress

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Partnered with communities, other public agencies, and the private sector to identify critical gaps in services system

# A Point of Inflection

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Significant opportunities advance new innovations in behavioral health treatment and delivery models



A person with a beard and hair in a bun, wearing a light-colored tank top and pants, is sitting on a row of solar panels. They are looking out over a calm lake at night, where the Milky Way galaxy is visible in the dark blue sky. The scene is illuminated by a soft, warm light from the left, possibly a setting or rising sun, creating a serene and contemplative atmosphere.

## Commission's 2024-27 North Star Priority

Accelerate  
system-level  
improvements to  
achieve early,  
effective, and  
universally  
available services



# 2024 – 2027 Strategic Plan Goals



# Emerging Themes Challenges and Opportunities



**GROWING DEMANDS FOR  
BEHAVIORAL HEALTH  
SERVICES**



**BEHAVIORAL HEALTH  
ELEVATED AS A SHARED  
PRIORITY**



**EVOLUTIONS IN  
TREATMENT & CARE  
DELIVERY**



**STRAIN ON  
PRACTITIONERS,  
RESOURCES, AND  
CONSUMERS**



**ACCELERATING PACE OF  
CHANGE**

# The Imperative for Transformational Change

The Mental Health Services Act was developed to improve mental health services and reduce the seven negative outcomes listed in the Act

- 1.Suicide**
- 2.Incarceration**
- 3.School failure**
- 4.Unemployment**
- 5.Prolonged suffering**
- 6.Homelessness**
- 7.Child welfare involvement**



# MHSA Vision for Transformational Change

- Evolving the fragmented and siloed services
- Empowering communities
- Resourcing state and local agencies



# Strategy to Advance Transformational Change

## Core Strategic Building Blocks



A close-up photograph of an olive branch with several green olives. The branch is in the foreground, and the background is a soft, out-of-focus sunset with warm orange and yellow light. The sun is partially obscured by the leaves and branches, creating a lens flare effect.

# Commission's Vision

- Build on the strengths of communities and marginalized groups
- Create opportunities for individuals to engage in meaningful and purposeful activities

A close-up photograph of a hand holding a single, vibrant autumn leaf. The leaf is multi-lobed and shows a gradient of colors from bright green at the base to fiery orange and red at the tips. The hand is positioned in the lower-left quadrant of the frame. The background is dark and out of focus, featuring several soft, circular bokeh lights in shades of blue and teal.

# Commission Mission

- Engage diverse communities
- Employ relevant data to advance policies
- Improve positive behavioral health outcomes for every Californian

# Guiding Principles

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- Collaboration with diverse communities
- Outreach and engagement
- Culturally sensitive and competent services
- High-quality whole-person services and supports
- Public understanding and partnerships across agencies and communities
- Diverse, valued and resilient workforce
- Innovation and continuous improvement





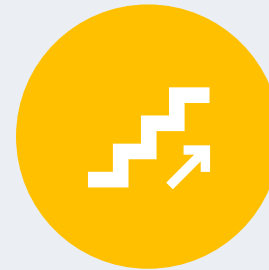
# Commission's Role



**BUILD UNDERSTANDING  
OF THE POTENTIAL TO  
IMPROVE WELLBEING.**



**ACCELERATE ADOPTION  
OF BEST PRACTICES.**



**CATALYZE INNOVATION  
TO DEVELOP BETTER  
PRACTICES.**



**PROVIDE  
ACCOUNTABILITY AND  
OVERSIGHT.**



# Capabilities

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- **Driving policy:** Research, public engagement, policy development and advocacy
- **Driving practice:** Financial incentives, technical assistance and evaluation
- **Driving transformational change:** Assessment of system performance and opportunities for improvement

# Decision-Making Approach

Help the Commission identify which opportunities have the greatest potential benefits and design projects with greater precision.



**Need**



**Impact**



**Fit**



**Feasibility**



# 2024-27 Operational Priorities



**Build  
foundational  
knowledge**



**Close the gap  
between what  
is being done  
and what can  
be done**



**Close the gap  
between what  
can be done  
and what  
must be done**



# Goals and Objectives for 2024-27



# Goal 1: Champion Vision to Action

## Elevate

Objective 1: Elevate the perspective of diverse communities.

## Assess and advocate

Objective 2: Assess and advocate for system improvements.

## Connect

Objective 3: Connect federally and globally to learn and apply.

## Goal 2: Catalyze Best Practice Networks to ensure access, improve outcomes and reduce disparities

<b>Support</b>	Objective 1: Support organizational capacity building
<b>Fortify</b>	Objective 2: Fortify professional development programs and resilient workforce strategies.
<b>Develop</b>	Objective 3: Develop adequate and reliable funding models.
<b>Support</b>	Objective 4: Support system-level analysis to ensure the tailored care and universal access required to reduce disparities.

## Goal 3: Inspire Innovation and Learning

### **Curate**

Objective 1: Curate an analytical-based narrative on the potential for innovation to improve behavioral health outcomes.

### **Establish**

Objective 2: Establish an innovation fund to link and leverage public and private investments.

### **Accelerate**

Objective 3: Accelerate learning and adaptation in public policies and programs.



# Goal 4: Relentlessly Drive Expectations

## Launch

Objective 1: Launch a public awareness strategy to reduce stigma, promote access care, and communicate the potential for recovery.

## Develop

Objective 2: Develop a behavioral health index.

## Promote

Objective 3: Promote understanding of the progress that is being made and the advocacy that will result in further improvements.

A close-up photograph of a person's hand holding a small green seedling with soil. The hand is positioned in the foreground, and the seedling is being held over a field of dark brown soil. The background is slightly blurred, showing more of the field and some green plants in the distance. The lighting is warm, suggesting a sunset or sunrise. An orange horizontal bar is located at the top left of the page.

## Plan to Action

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The Commission is fortifying its internal project management, human resources, community engagement, communications protocols to effectively pursue these goals and objectives.

# Summary of Themes from Community Engagement

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The Commission engaged the public between May and November 2023 to inform the development of the strategic plan



**Thank  
You**





# Questions

# Motion

- That the Commission adopts the 2024-27 Strategic Plan.

# Statewide Evaluation (SWE): Phase 2 Findings



**Presentation to the MHSOAC**

**January 25, 2024**



**Office of Health Equity**

The findings and conclusions in this report are those of the authors and do not necessarily represent the views or opinions of the California Department of Public Health or the California Health and Human Services Agency



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<https://bellarmine.lmu.edu/psychology/parc>

## The Phase 2 Statewide Evaluation answered seven questions:

### **Objective 1: Evaluate Overall CRDP Phase 2 Effectiveness in Identifying and Implementing Strategies to Reduce Mental Health Disparities**

- To what extent were CRDP strategies and operations effective at preventing and/or reducing the severity of mental illness in California's historically unserved, underserved and/or inappropriately served communities?
- What were vulnerabilities or weaknesses in CRDP's overarching strategies and fiscal operations, and how could they have been strengthened?
- To what extent did CRDP strategies show an effective return on investment?

### **Objective 2: Determine Effectiveness of CDEPs**

- To what extent did IPPs prevent and/or reduce the severity of prioritized mental health conditions within and across priority populations, including specific sub-populations (e.g., gender, age)?
- How cost effective were Pilot Projects? What was the business case for increasing them to a larger scale?
- To what extent did CRDP Phase 2 Implementation Pilot Projects validate their CDEPs?
- What evaluation frameworks were developed and used by the Pilot Projects?



## 1 CDEP Participant Level Data aka “CDEP Participant Questionnaire”

- Pre-Test (before CDEP services)
- Post-Test (typically after CDEP services)

## 2 Organizational Level Data

- IPP Pre- and Post-test Organizational Capacity Assessment
- IPP Semi-Annual Reports (IPP-SAR)
- OHE Progress Reports (submitted by TAPs, EOA, SWE)

## 3 Semi-Structured Interviews

- Phase 2 Partner Interviews (TAPs, EOA, SWE, OHE)
- Key Informant Interviews

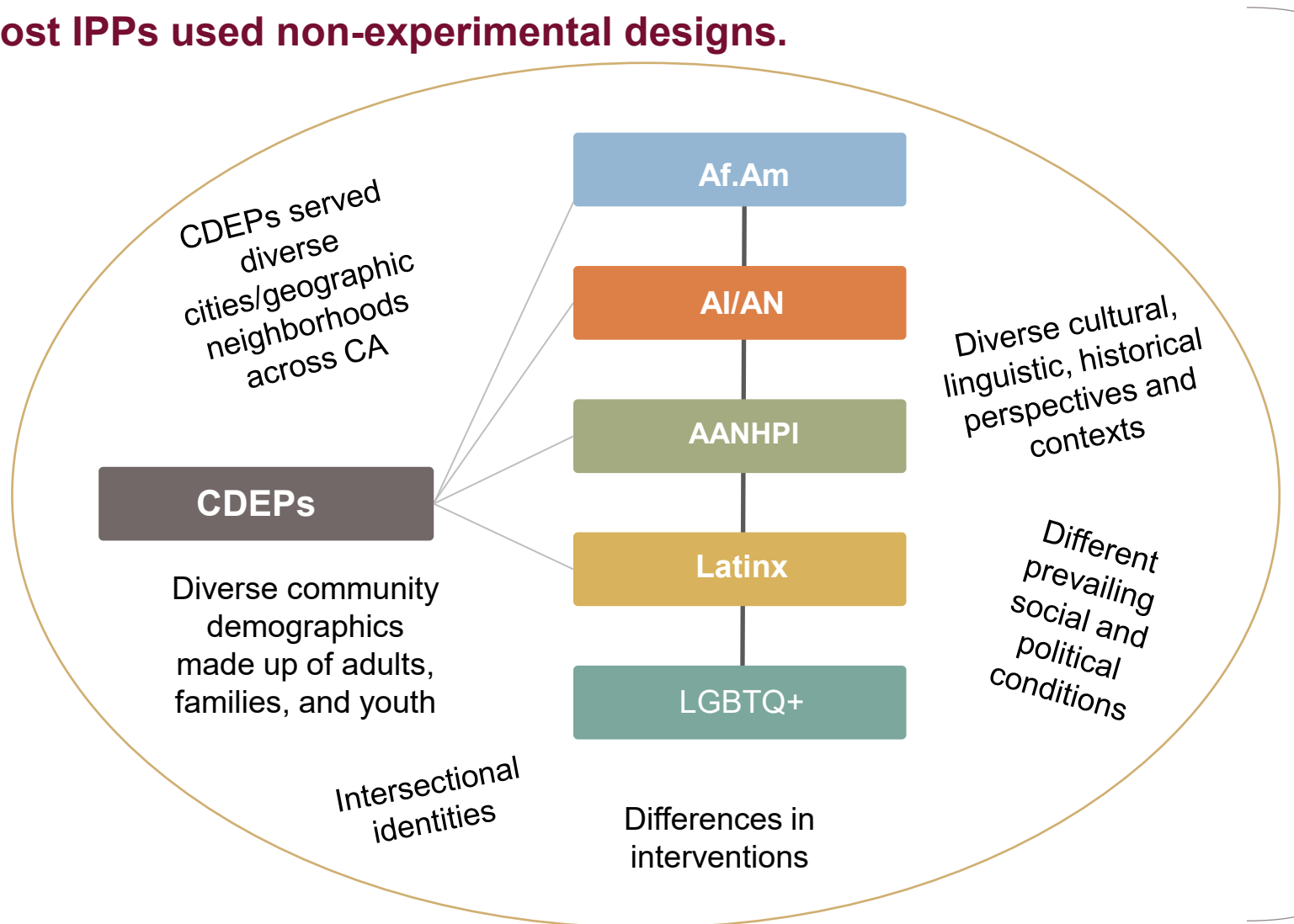
## 4 Review of Records

- Accepted grant proposals/bids; CRDP Strategic Plan; Phase 1 Priority Population Reports; approved IPP final evaluation plans; IPP final evaluation reports; IPP, TAP, EOA, and SWE invoices/budgets

## 5 Secondary Data (Administrative)

- Medical Expenditure Panel Survey (MEPS)

- The Statewide Evaluation (SWE) **did NOT use a randomized control trial experimental design** with assignment of CDEPs or their participants to “treatment” or “control” groups.
- Most IPPs used non-experimental designs.**



- With such great diversity in populations served, strategies employed, and specific program designs used, a wide array of possibilities existed for IPP’s quantitative (and qualitative) data collection approaches.
- This includes variable sample sizes. Therefore, priority population comparisons of sample sizes are neither appropriate nor valid.**

**Objective 1:  
Evaluate Overall CRDP Phase 2  
Effectiveness in Identifying  
and Implementing Strategies to  
Reduce Mental Health  
Disparities.**

**A mixed-methods “parallel combination” approach** was used for baseline participant-level data and programmatic / initiative wide data

**Objective 2:  
Determine Effectiveness of  
Community-Defined Evidence  
Programs.**

**A Bayesian analysis paradigm that also included statistical best practices** to assess the extent to which CRDP Phase 2 delivered results via credible intervals on effect sizes of relevant variables.

- matched pre- and post-test participant-level data

**A cost-benefit analysis for the business case** to calculate the dollar value of health (and non-health) savings related to improvements in CDEP participants’ mental health

- matched pre- and post-test participant-level data
- MEPS data

SWE RQ1: What was the effectiveness of CRDP and its use of CDEPs for preventing and/or reducing the severity of mental health conditions in its priority populations?

## CRDP participant outcomes support CDEP effectiveness

- **CRDP made mental health services more accessible and improved mental health** in unserved, underserved, and inappropriately served communities.
- Statistical modeling of CRDP participant outcomes show that the positive mental health findings are robust and **support the overall efficacy of CDEPs as a mental health PEI strategy.**
- **Culturally grounded** technical assistance was provided to support CDEP implementation, evaluation, and organizational capacity building.

**SWE RQ2: How cost-effective was the CDEP strategy and what was the return on investment for the initiative? What was the business case for CRDP Phase 2?**

## **CRDP is cost effective**

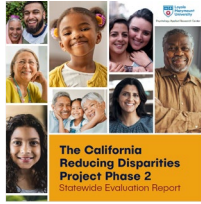
- The CRDP Phase 2 business case found that **for every taxpayer \$ invested in CRDP, there was an estimated return of \$5.**
- The estimated net financial benefit to the state **exceeded \$450 MD.**
- The business case showed that **prevention and early intervention matter.**

**SWE RQ3: To what extent were CDEPs validated and what were the evaluation frameworks developed and used for CDEPs?**

- IPP Local Evaluation findings highlighted culturally-informed outcomes that extend beyond standard mental health measures, **supporting CDEP effectiveness.**



# ACCESS TO MENTAL HEALTH SERVICES



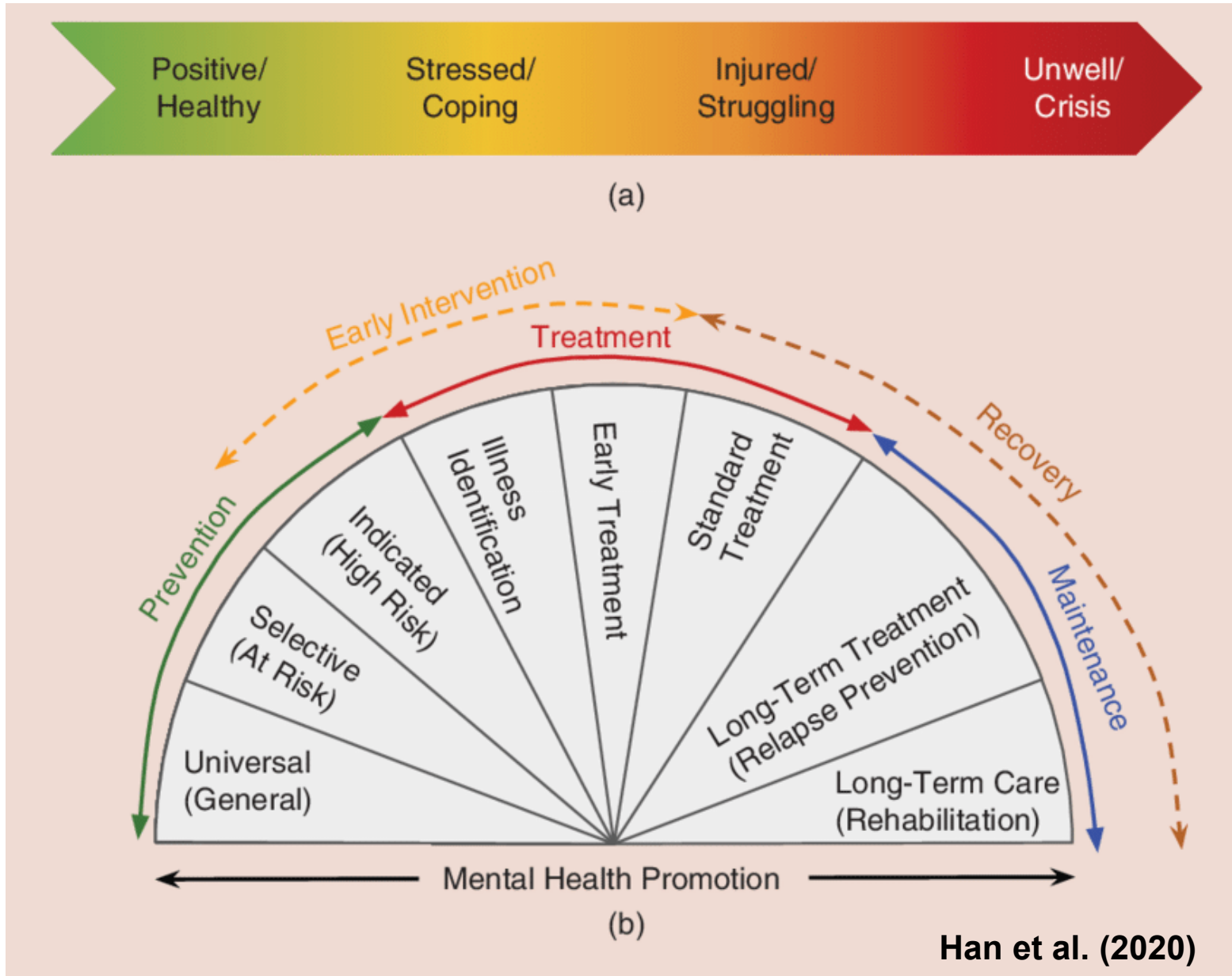
## Key Findings from the CRDP Phase 2 Statewide Evaluation Report

**How did CDEPs contribute to mental health access (availability, utilization, quality)?**

**Where do CDEPs fall in the PEI mental health spectrum?**

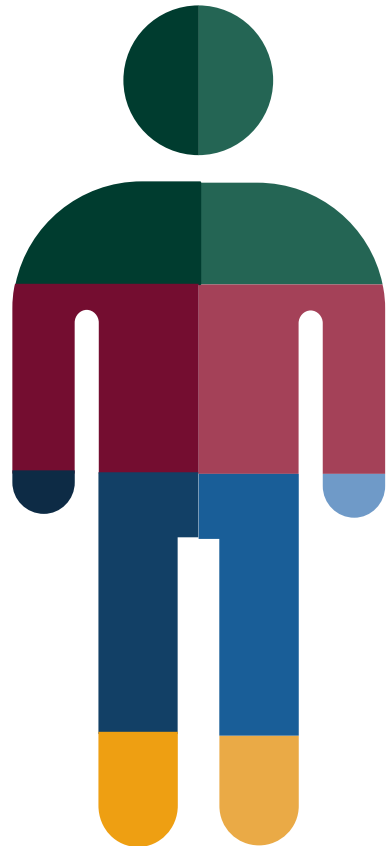
**What does the data reveal about the mental health status and needs of individuals served by the CDEP at baseline?**

# PEI in the Mental Health Spectrum





### ADULTS: 18+ Years (N=2,895; 22 IPPs)



SO

#### SEXUAL ORIENTATION

- 83% straight or heterosexual
- 17% LGBTQ+

GI

#### GENDER IDENTITY

- 62% woman/female (2% transfeminine)
- 27% man/male (2% transmasculine)
- 6% genderqueer/non-binary
- 2% questioning/unsure

R

#### RACE

- 16% Black (2% multi-race)
- 32% Asian American (1% multi-race)
- 33% Latinx (4% multi-race)
- 13% Amer. Indian/Alaska Nat (3% multi-race)
- 2% Nat. Hawaiian/Pac. Islander (1% multi-race)
- 10% White (4% multi-race)

A

#### AGE

- 23% were 18-29 years old
- 39% were 30-49 years old
- 38% were 50 plus years old

### ADOLESCENTS: 12-24 Years (N=659; 16 IPPs)

#### SEXUAL ORIENTATION

- 71% straight or heterosexual
- 29% LGBTQ+

#### GENDER IDENTITY

- 46% woman/female (1% transfeminine)
- 38% man/male (4% transmasculine)
- 6% genderqueer/non-binary
- 2% questioning/unsure

#### RACE

- 28% Black (6% multi-race)
- 15% Asian American (3% multi-race)
- 39% Latinx (10% multi-race)
- 23% Amer. Indian/Alaska Nat (10% multi-race)
- 1% Nat. Hawaiian/Pac. Islander (<1% multi-race)
- 15% White (8% multi-race)

#### AGE

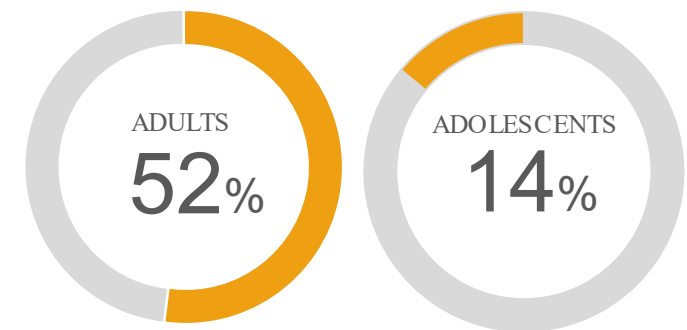
- 33% were 12-14 years old
- 43% were 15-16 years old
- 18% were 17-18 years old
- 6% were 19-24 years old

### IMMIGRANT/REFUGEE STATUS



### LIMITED ENGLISH PROFICIENT

“NOT AT ALL” TO “SOMEWHAT”

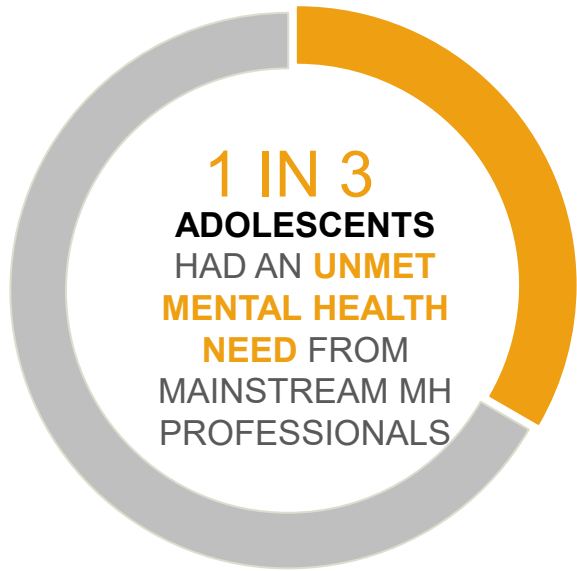
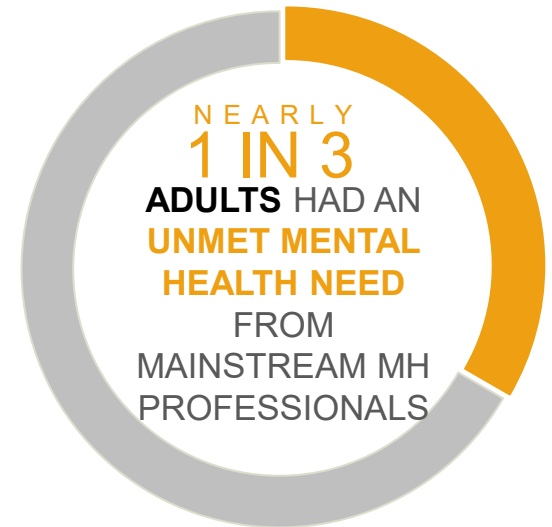


# ADULT and ADOLESCENT Mental Health Access At-A-Glance

Data period: 06/2018 - 06/2021



CRDP-wide findings suggest that the CDEPs provided services to ADULTS in the five priority populations who presented with vulnerabilities and risk factors at baseline (i.e., prior to receiving CDEP services).



SWE RQ: To what extent did IPPs prevent and/or reduce the severity of mental health conditions for their priority populations?

**The Kessler-6 (K6) is a brief screening scale for non-specific psychological distress in adults (Kessler et al., 2002) and has been shown to be strongly predictive of adult serious mental illness (SMI; Kessler et al., 2003, 2010).**

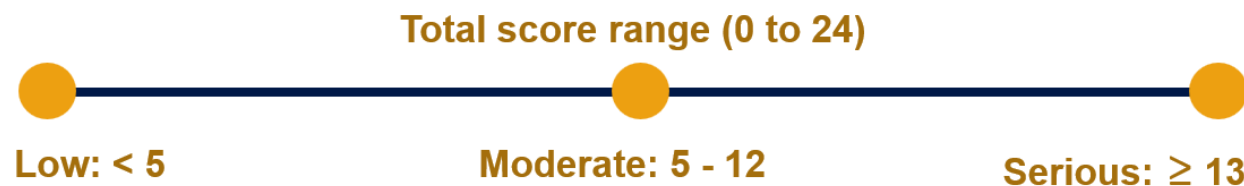
**SWE CDEP Questionnaire:** The next questions are about how you have been feeling during the past 30 days. *About how often during the past 30 days did you feel ...*

**Six items:**

- Feeling *nervous*
- Feeling *hopeless*
- Feeling *restless/fidgety*
- Feeling *so depressed that nothing can cheer you up*
- Feeling *that everything was an effort*
- Feeling *worthless*

**Response categories:**

- None of the time (0)
- A little of the time (1)
- Some of the time (2)
- Most of the time (3)
- All of the time (4)



**K6 scores:**

- 13-24 have probable SMI
- 0-12 probably do not have SMI (Kessler et al., 2003)

**Percent of K6 scores ≥13 in general population (individuals randomly selected to take the survey):**

- 3.4% to 6% in the U.S. (Kessler et al., 1996; Weissman et al., 2015)
- 8.5% in California (Grant et al., 2011)

# ADULT and ADOLESCENT Mental Health Access At-A-Glance

Data period: 06/2018 - 06/2021

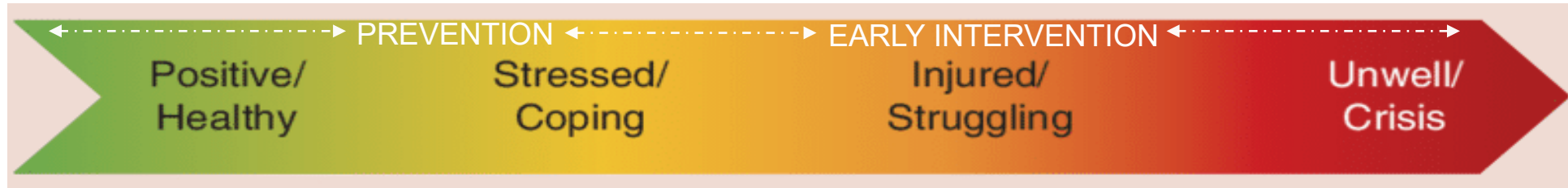
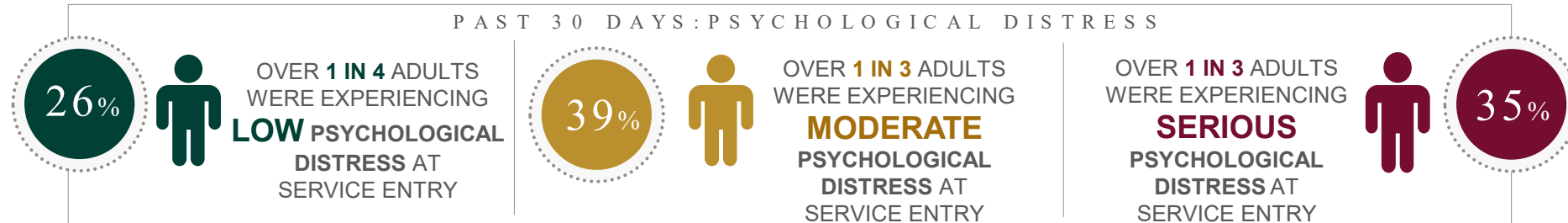


CRDP-wide findings suggest that the CDEPs provided services to ADULTS in the five priority populations who presented with vulnerabilities and risk factors at baseline (i.e., prior to receiving CDEP services).



Source: CDEP participant questionnaire

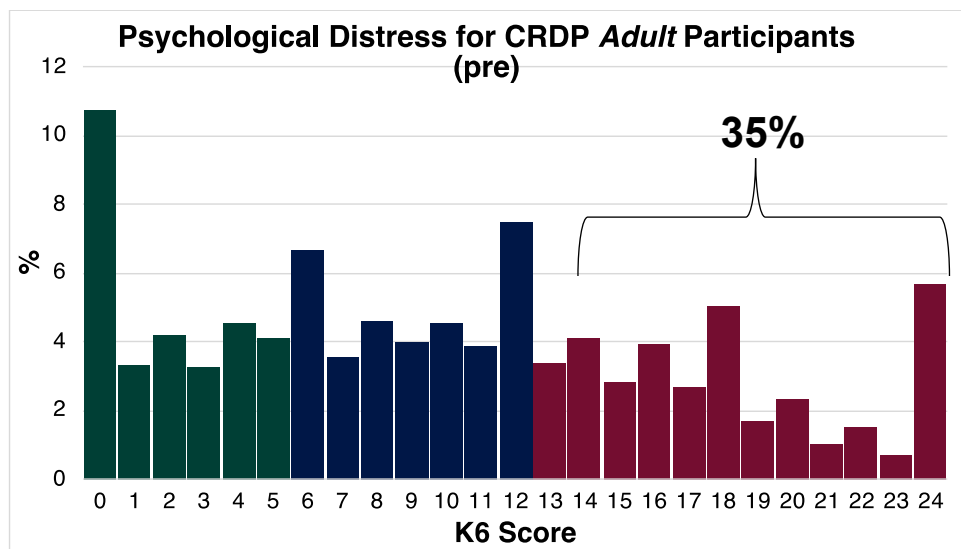
## ADULTS



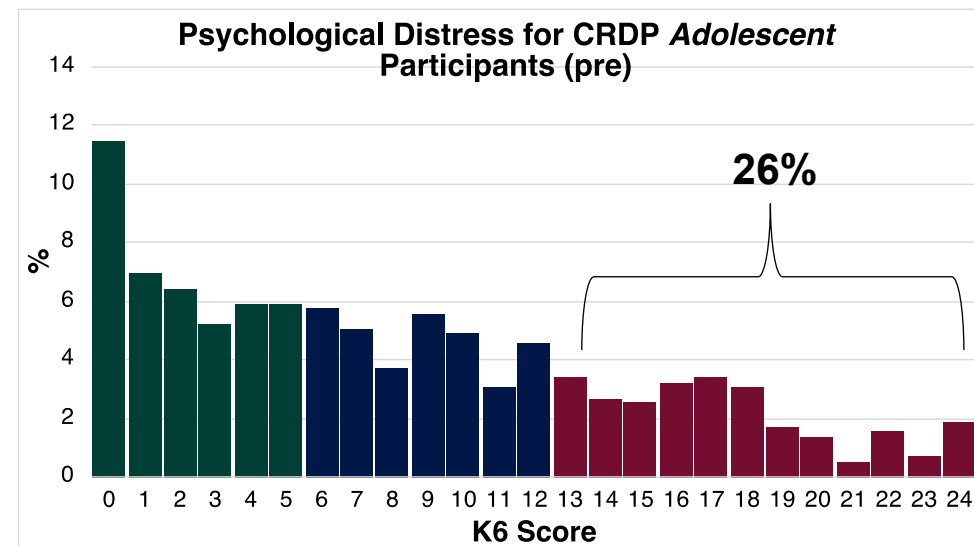
## ADOLESCENTS



- According to the National Institute of Mental Health (2023) it is estimated that:
  - More than **one in five** (22.8%) U.S. adults live with a mental illness (57.8 million in 2021).<sup>1</sup>
    - **Nearly half** (47.2%) of these individuals received mental health services in the past year.
  - Nearly **one in two** (49.5%) of adolescents (13-18) had any mental disorder.<sup>2</sup>
- For those who seek and receive mental health treatment, about 1 in 2 meet criteria for a past-year mental health disorder and an additional 13% for other indicators of need (Bruffaerts et al., 2015).



While we don't have enough information to distinguish mental health problems or illness for those who have serious distress, the data suggests **CDEPs are serving individuals who are unserved and underserved.**



<sup>1</sup>2021 National Survey on Drug Use and Health (NSDUH)

<sup>2</sup>2010 National Comorbidity Survey Adolescent Supplement (NCS-A)

# Mental Health Access Outcomes At-A-Glance

Data period: 05/2017 - 04/2021



CRDP-wide findings suggest that CDEPs increased mental health service utilization for their communities' adults, adolescents, & children indirectly through their referral system or through their direct services.



AMERICAN INDIAN / ALASKA NATIVE

**7 IPPs**  
SERVED

**6,319**  
INDIVIDUALS

- Range: 25 to 3,013 per IPP
- Average: 903 individuals

ASIAN AMERICAN, NATIVE HAWAIIAN, PACIFIC ISLANDER

**7 IPPs**  
SERVED

**1,693**  
INDIVIDUALS

- Range: 110 to 643 per IPP
- Average: 160 individuals

AFRICAN AMERICAN

**7 IPPs**  
SERVED

**1,124**  
INDIVIDUALS

- Range: 109 to 279 per IPP
- Average: 160 individuals

LGBTQ+

**6 IPPs**  
SERVED

**1,824**  
INDIVIDUALS

- Range: 162 to 476 per IPP
- Average: 304 individuals

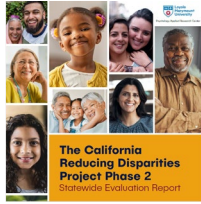
LATINX

**7 IPPs**  
SERVED

**4,362**  
INDIVIDUALS

- Range: 141 to 2,011 per IPP
- Median\*: 435 individuals

# MENTAL HEALTH IMPROVEMENTS



## Key Findings from the CRDP Phase 2 Statewide Evaluation Report

**Did CDEPs prevent the development of mental illness and/or promote positive wellbeing?**

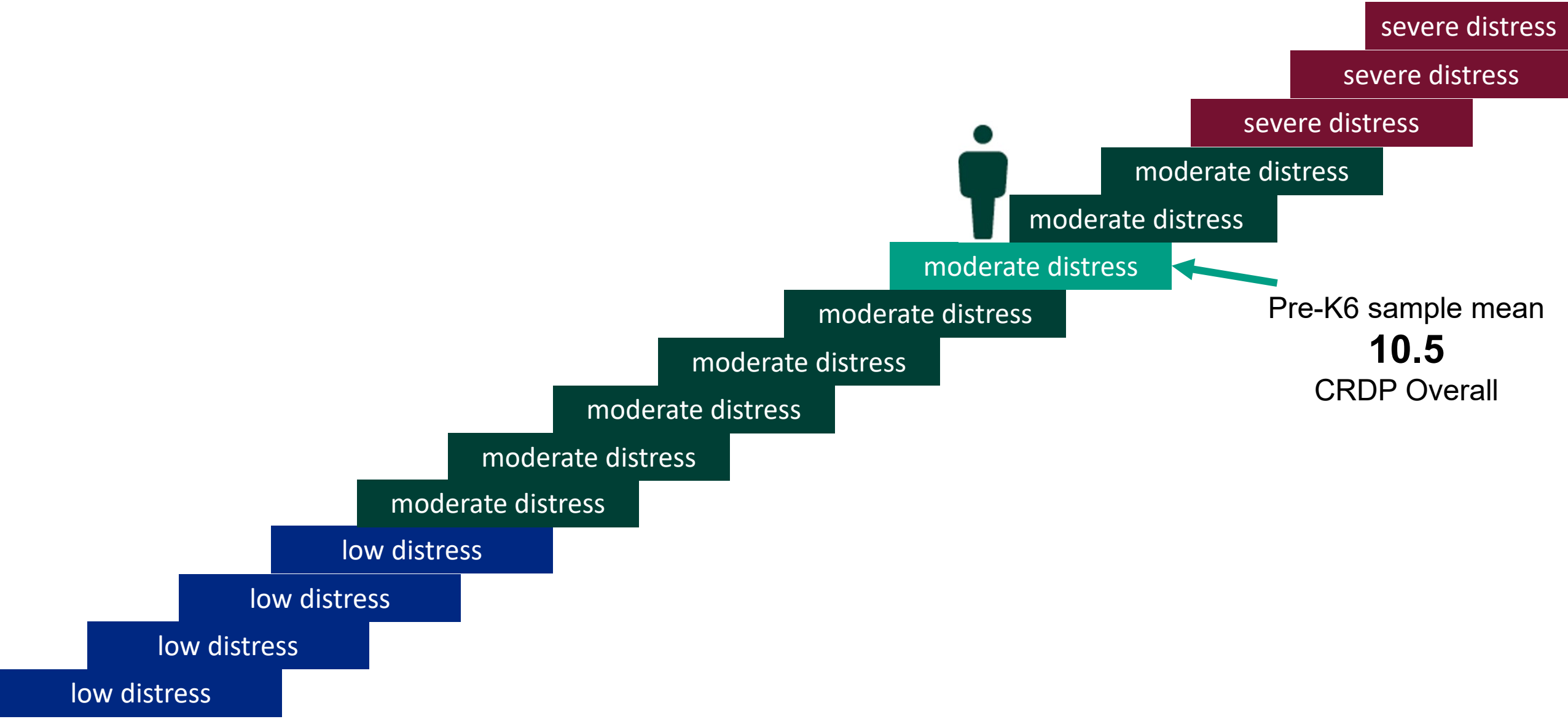
**Did CDEPs reduce mental health risks for people with early signs of mental illness?**

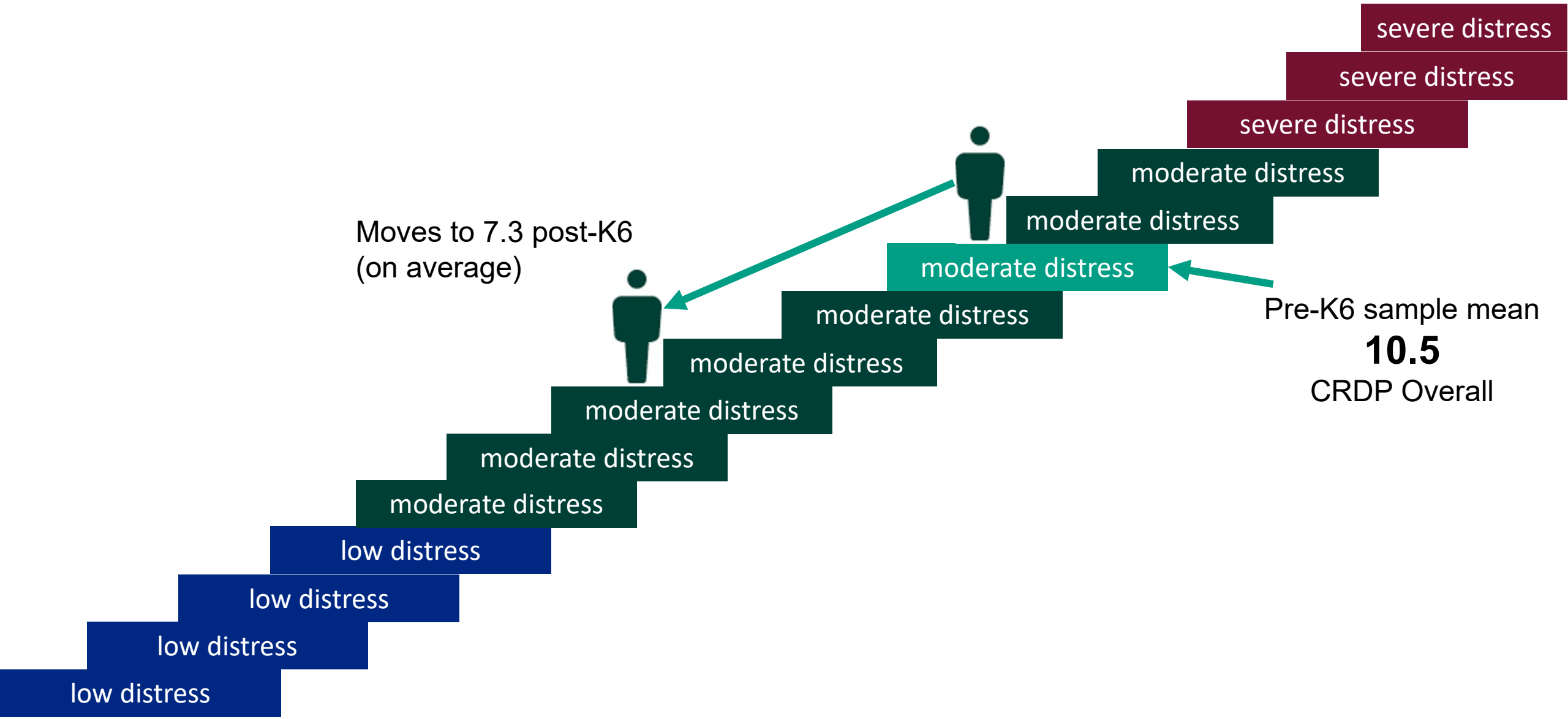


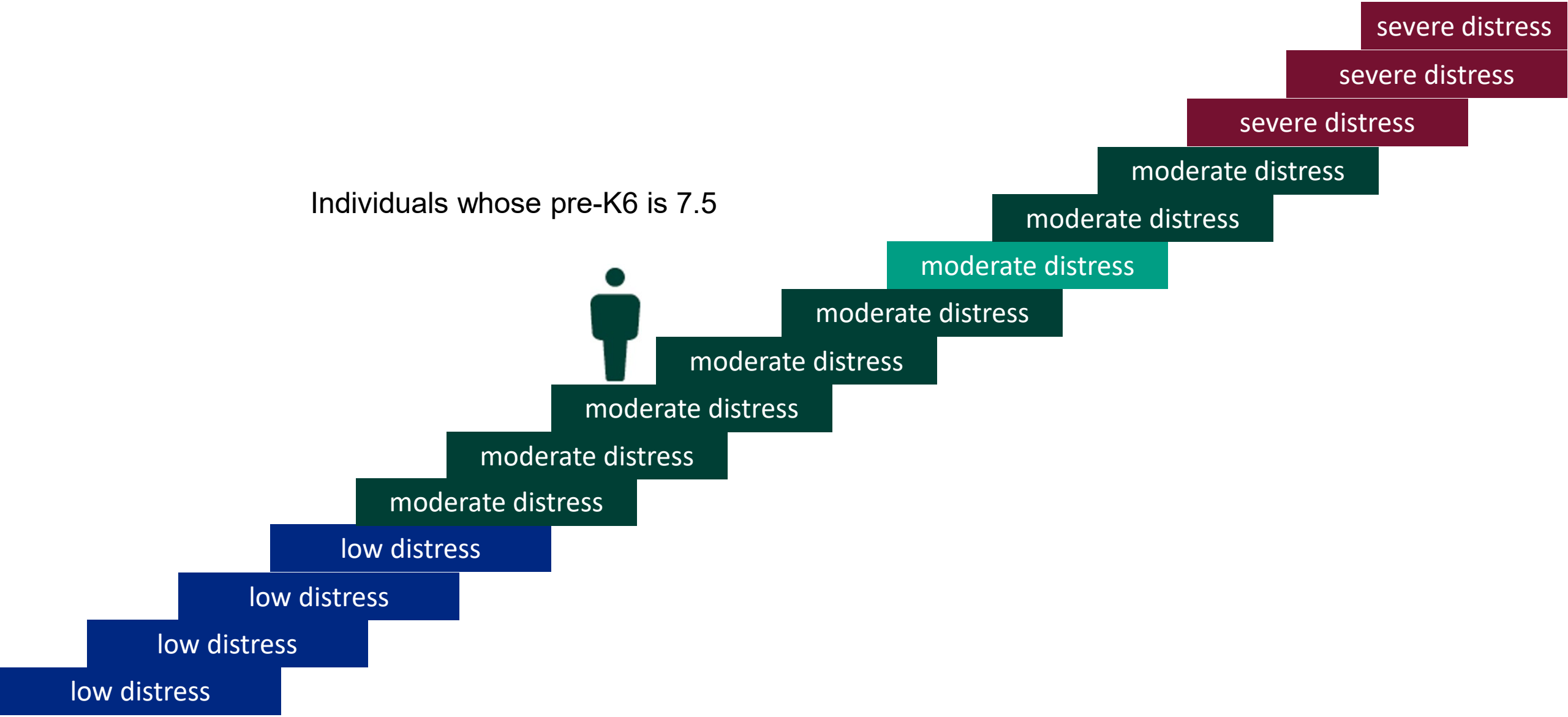
- **Cultural Protective Factor 1:** Importance of Culture to Provide Strength, Good Feelings, Connection to Traditions
- **Cultural Protective Factor 2:** Balanced in Mind/Body/Spirit and Connected to Culture
- **Social Isolation/Risk Factor:** Feelings of Marginalization and Isolation
  
- **Sheehan Disability Scale:** Psychological Functioning at Home, Work, Family, and Friends
- **Kessler 6:** Psychological Distress

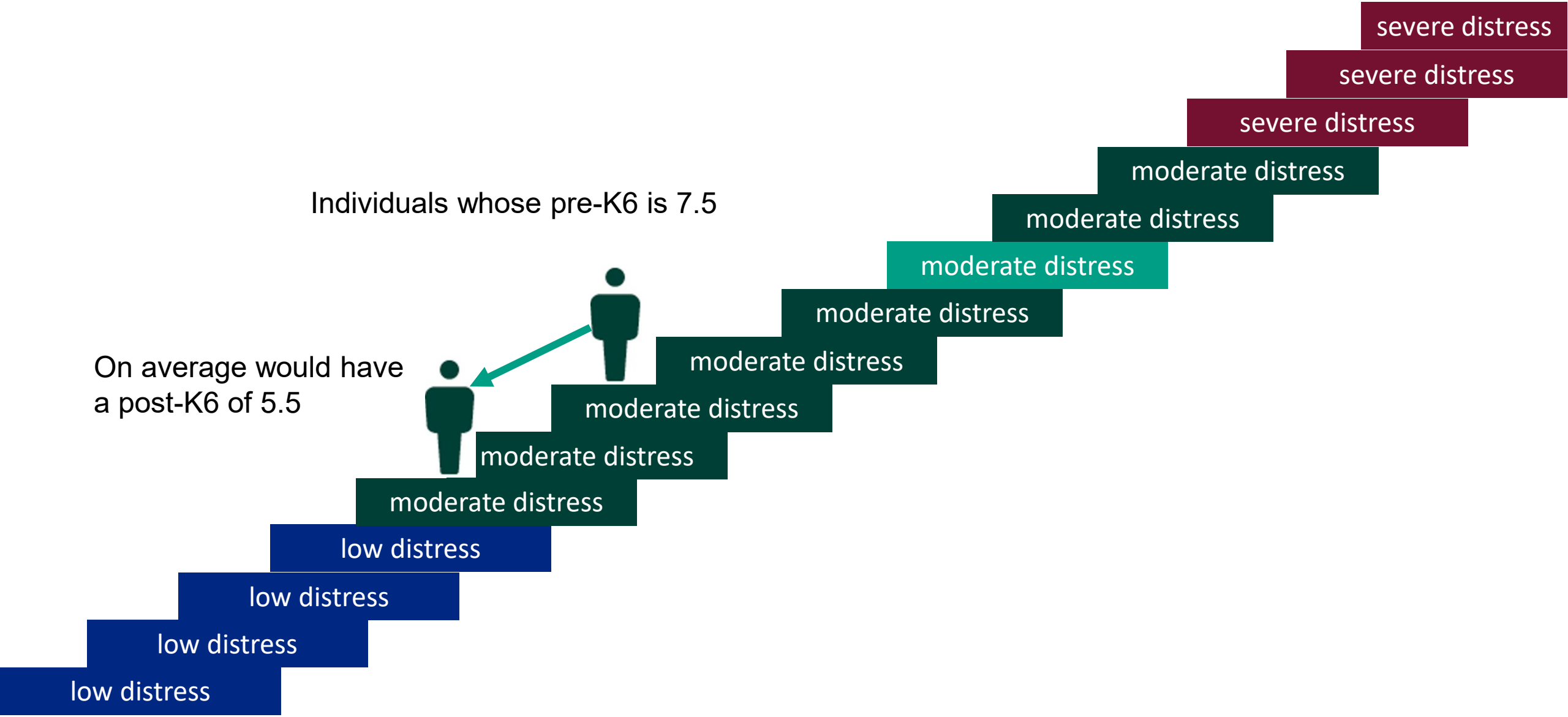
PARC-designed

Widely-used (e.g., CHIS, NSDUH)









# Adult psychological distress (K6) dynamics

Pre-K6 of 14 indicative  
of **severe distress**



severe distress

severe distress

severe distress

moderate distress

moderate distress

moderate distress

moderate distress

moderate distress

moderate distress

moderate distress

moderate distress

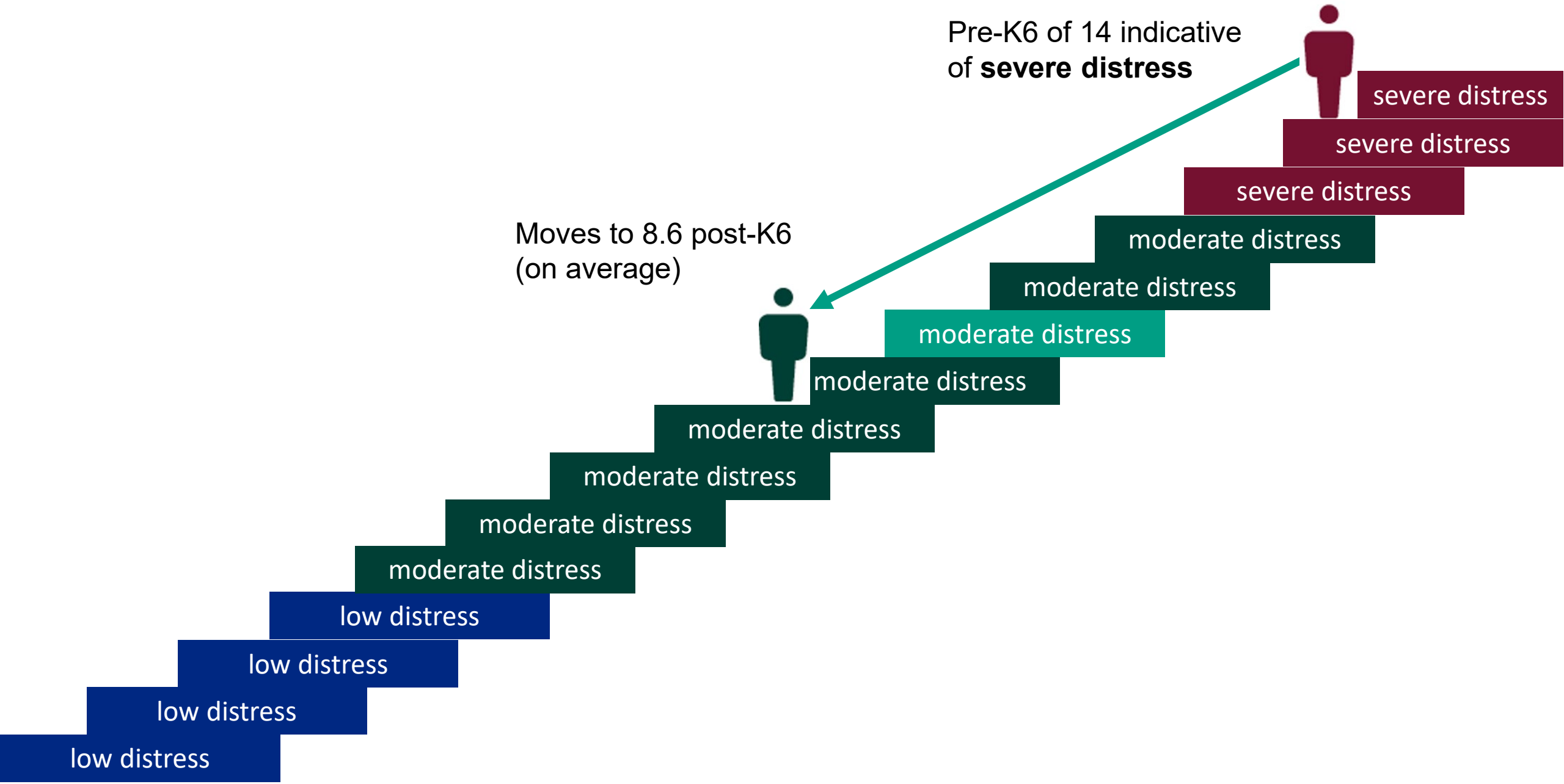
low distress

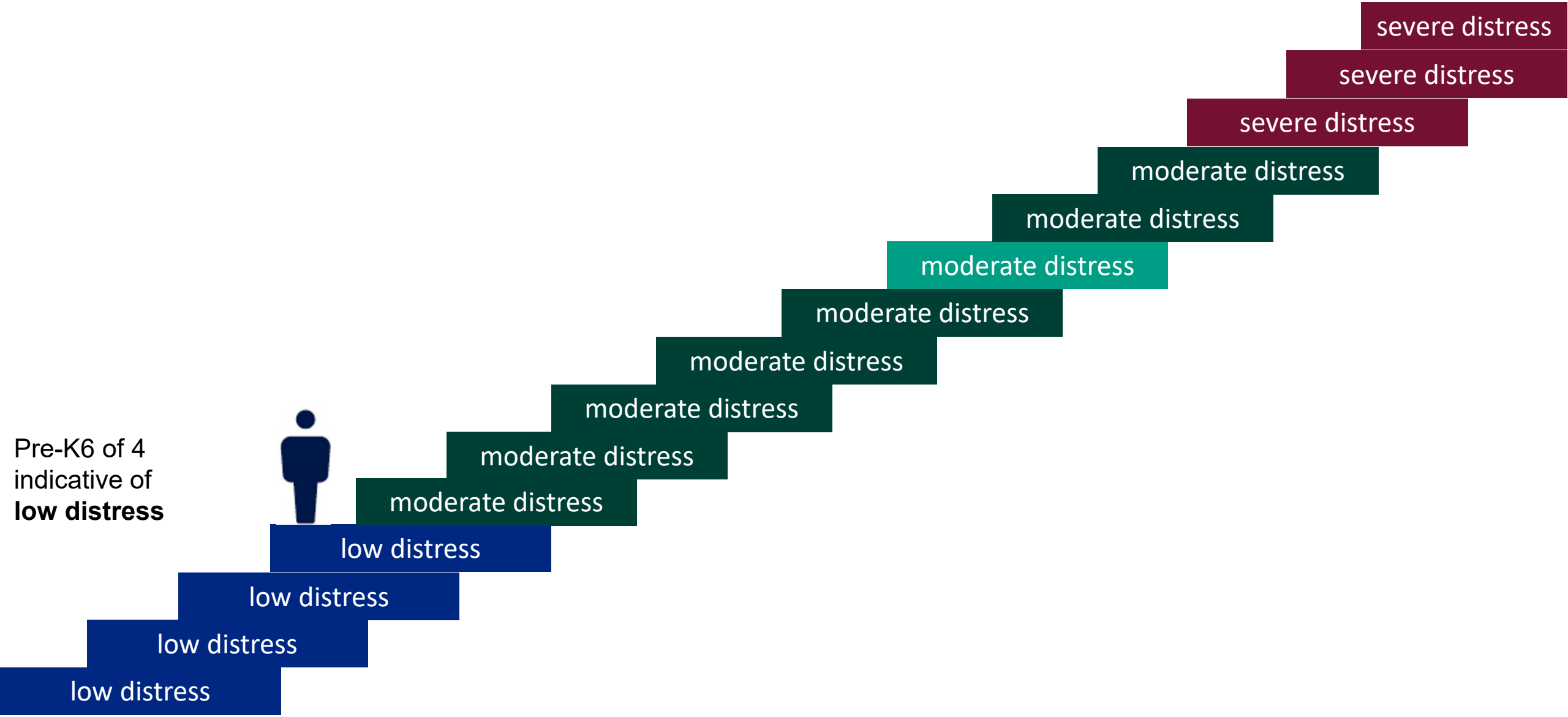
low distress

low distress

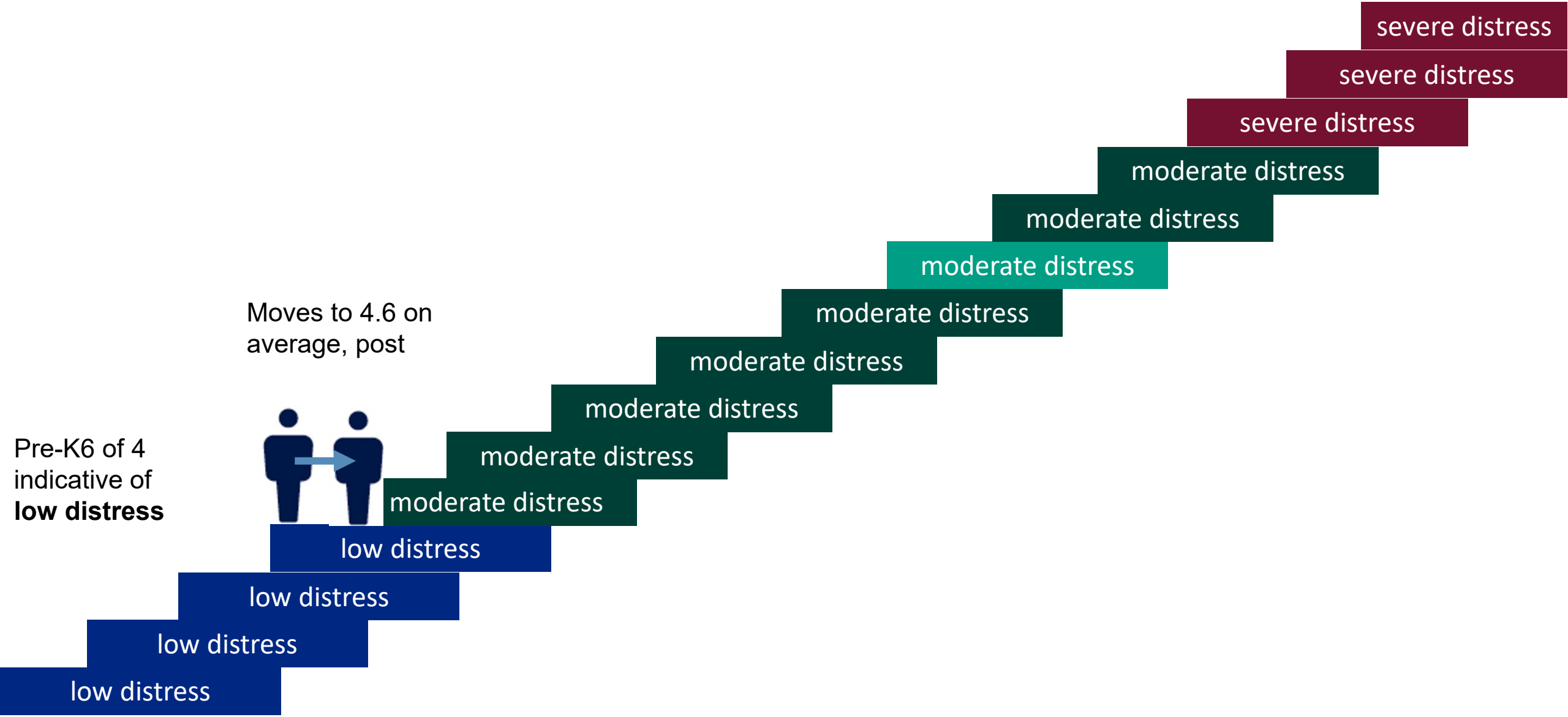
low distress

# Adult psychological distress (K6) dynamics







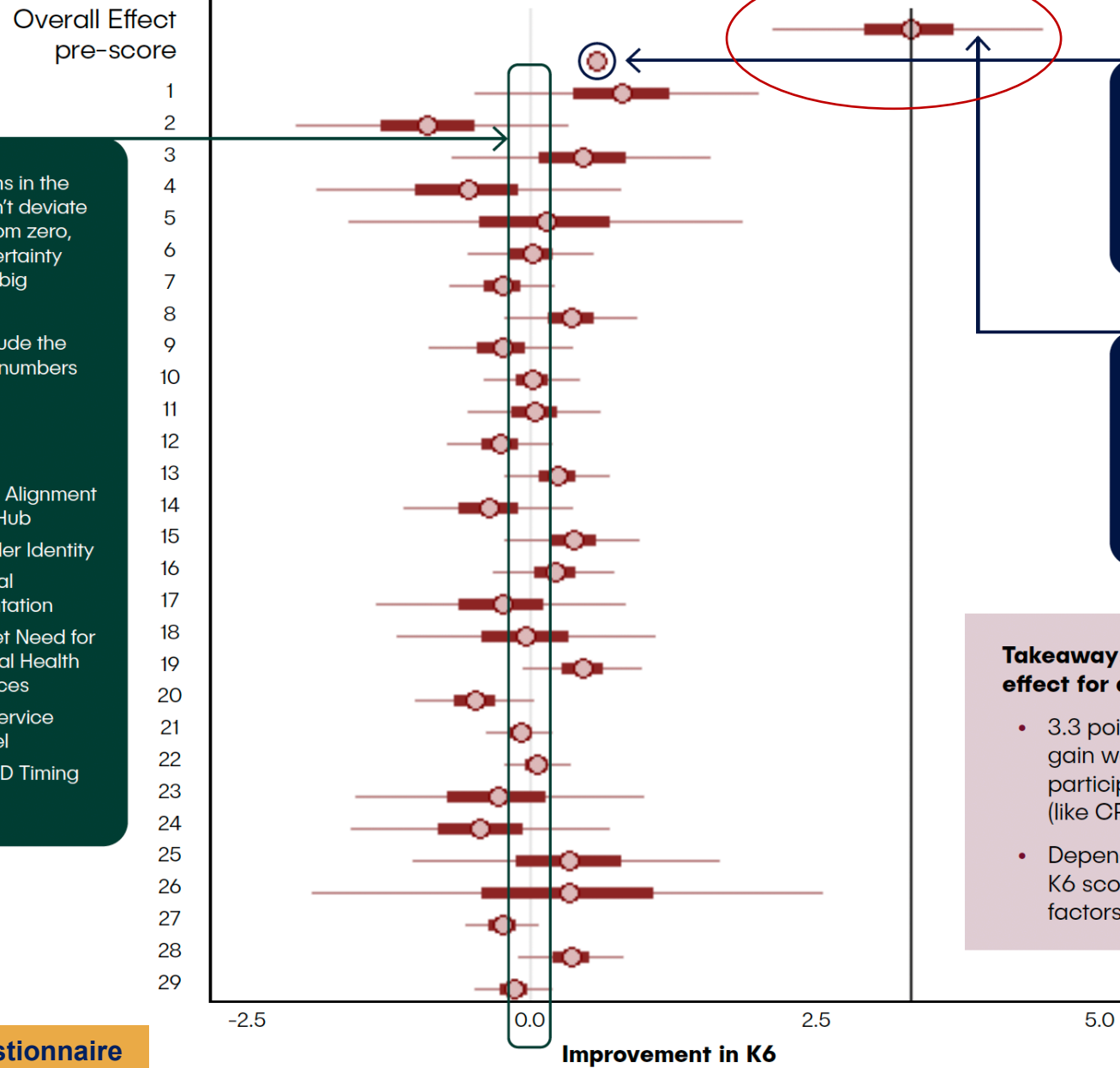




Many terms in the model don't deviate very far from zero, while uncertainty levels are big for some.

Terms include the following (numbers 1-29):

- Hub
- Age
- Race Alignment with Hub
- Gender Identity
- Sexual Orientation
- Unmet Need for Mental Health Services
- IPP Service Model
- COVID Timing
- IPP



Relative Deviations from Sample's K6 Mean

- Adults 1 point above the mean would likely see about an additional 0.6 point K6 improvement

Overall Adult K6 improvement

- Approximate: +3.3 points
- Thick bar: approximately +/- 1/2 pts (50%)
- Thin bar: approximately +/- 1.2 pts (95%)

**Takeaway: The K6 improvement effect for adults is real.**

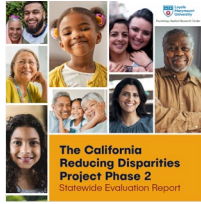
- 3.3 points is the average overall gain we'd expect from adult participants (like CRDP's) of CDEPs (like CRDP's).
- Depends mostly on pre intervention K6 score and depends a little bit on factors such as hub, age, race, etc.

# BUSINESS CASE: COST BENEFIT ANALYSIS OF CRDP PHASE 2

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Rather than what does all of this COST.....

The question that should be asked is, how much does all of this SAVE?



## Key Findings from the CRDP Phase 2 Statewide Evaluation Report

**What matters most? Prevention or early  
intervention?**

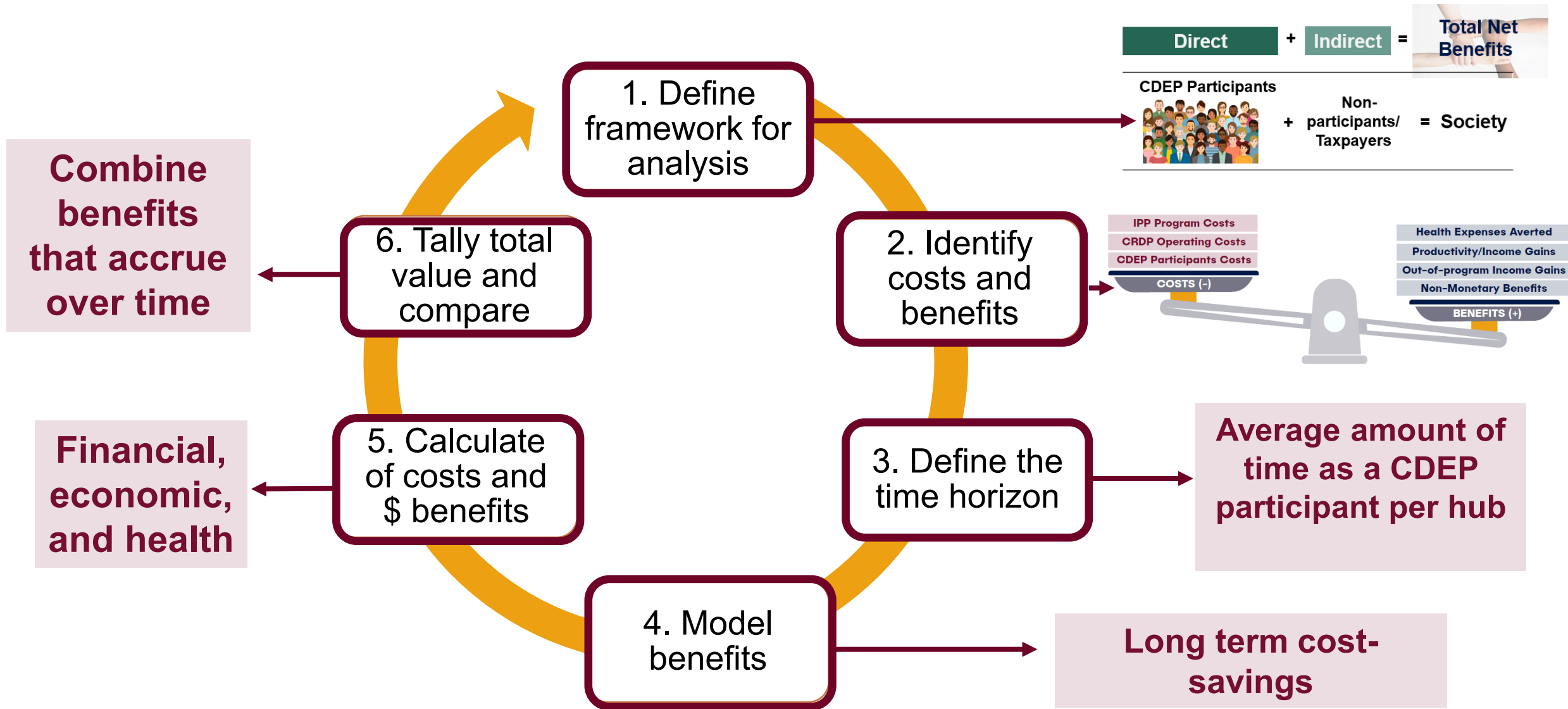
**A Cost-Benefit Analysis** is a systematic process for identifying, quantifying, and comparing expected benefits and costs of an action, investment, or policy (U.S. Department of Transportation, 2023)

- **CRDP's CBA includes health and non-health outcomes**

## **Advantages of CRDP's CBA**

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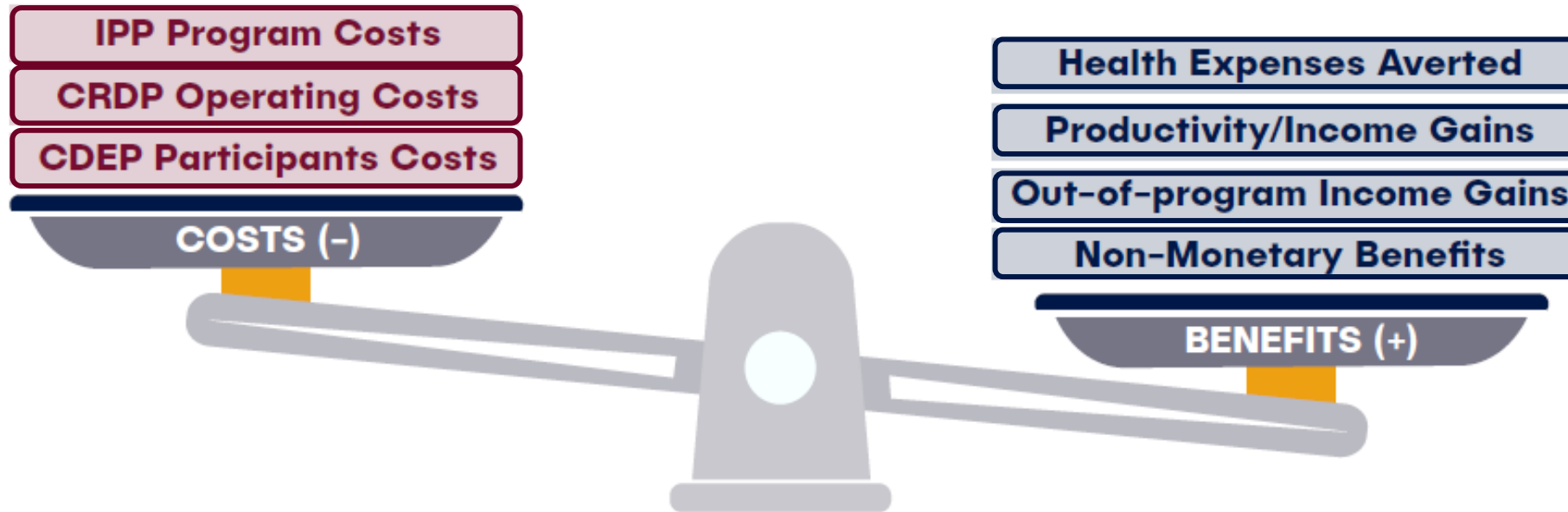
- Measures/monetizes CDEP-related social benefits
- Provides a useful benchmark from which to evaluate and compare potential PEI investments
- **Used to calculate CRDP's return on investment (ROI)**



# Costs and Benefits Considered for CRDP

- CDEP participants' travel costs
- CDEP participants' reduction in leisure

- • Lower suicide rates
- • Reduced recidivism
- • Cultural connectedness
- • Better job continuity



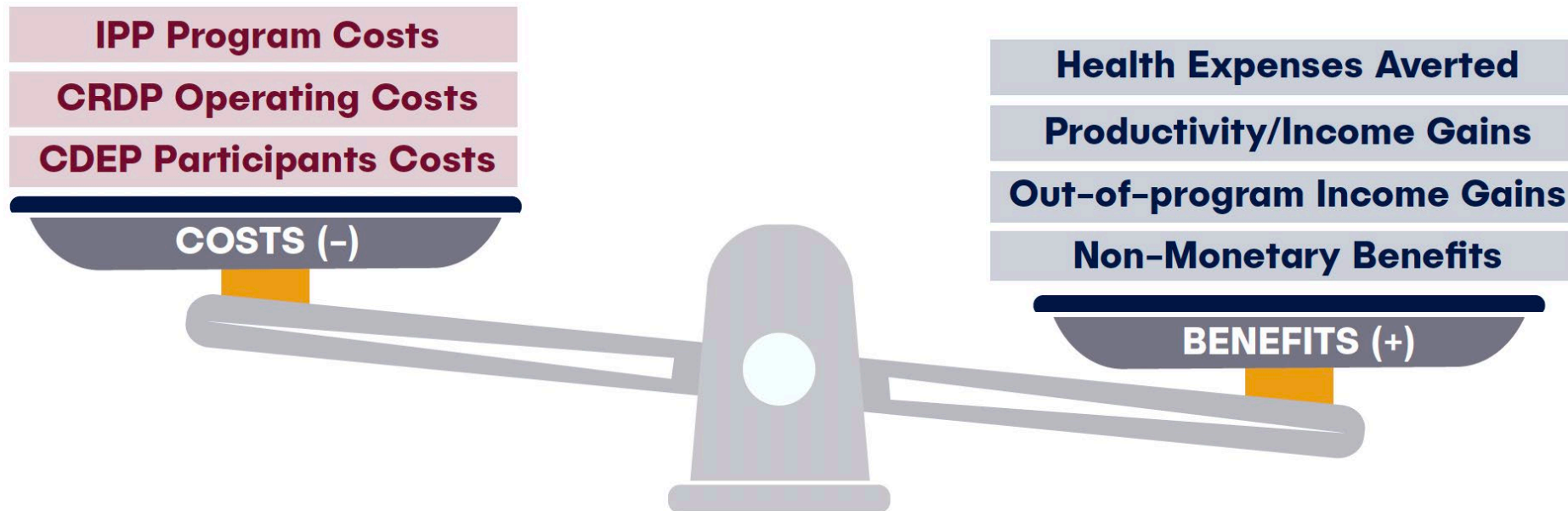
OHE budget

IPP local evaluation reports

IPP semi-annual reports

CDEP SWE participant questionnaire  
(no health expenditure data)

National medical expenditure panel data  
(restricted version with links to NHIS accessed through  
a U.S. Census Federal Research facility)





## 1. National vs. California Data

- Public use and restricted use MEPS data

## 2. SOGI Data

- MEPS does not include SOGI data, PARC requested a link to NHIS data that includes a few categories of sexual orientation data

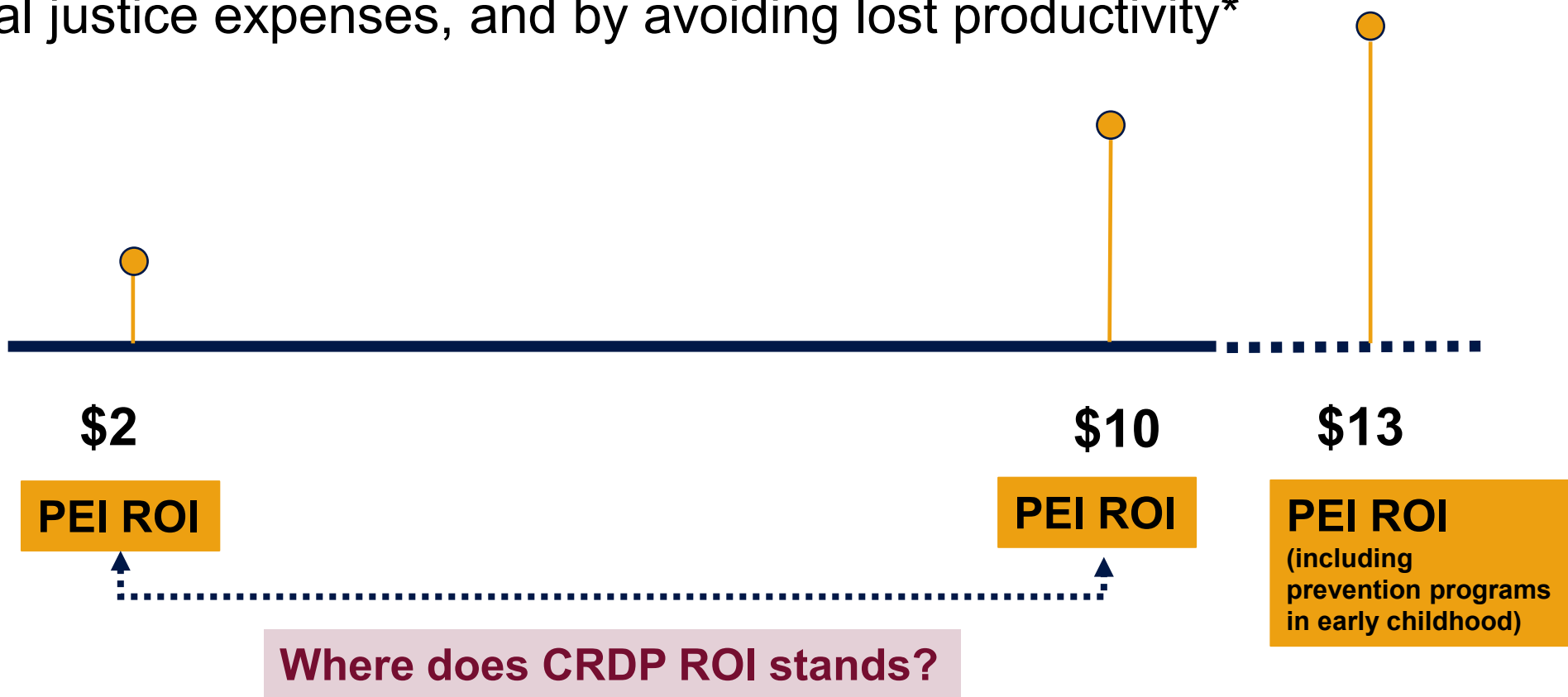
## 3. Limited K6 sample

- K-6 data only available for adults, no data on anyone <18

## 4. AANHPI and AI/AN Sampling

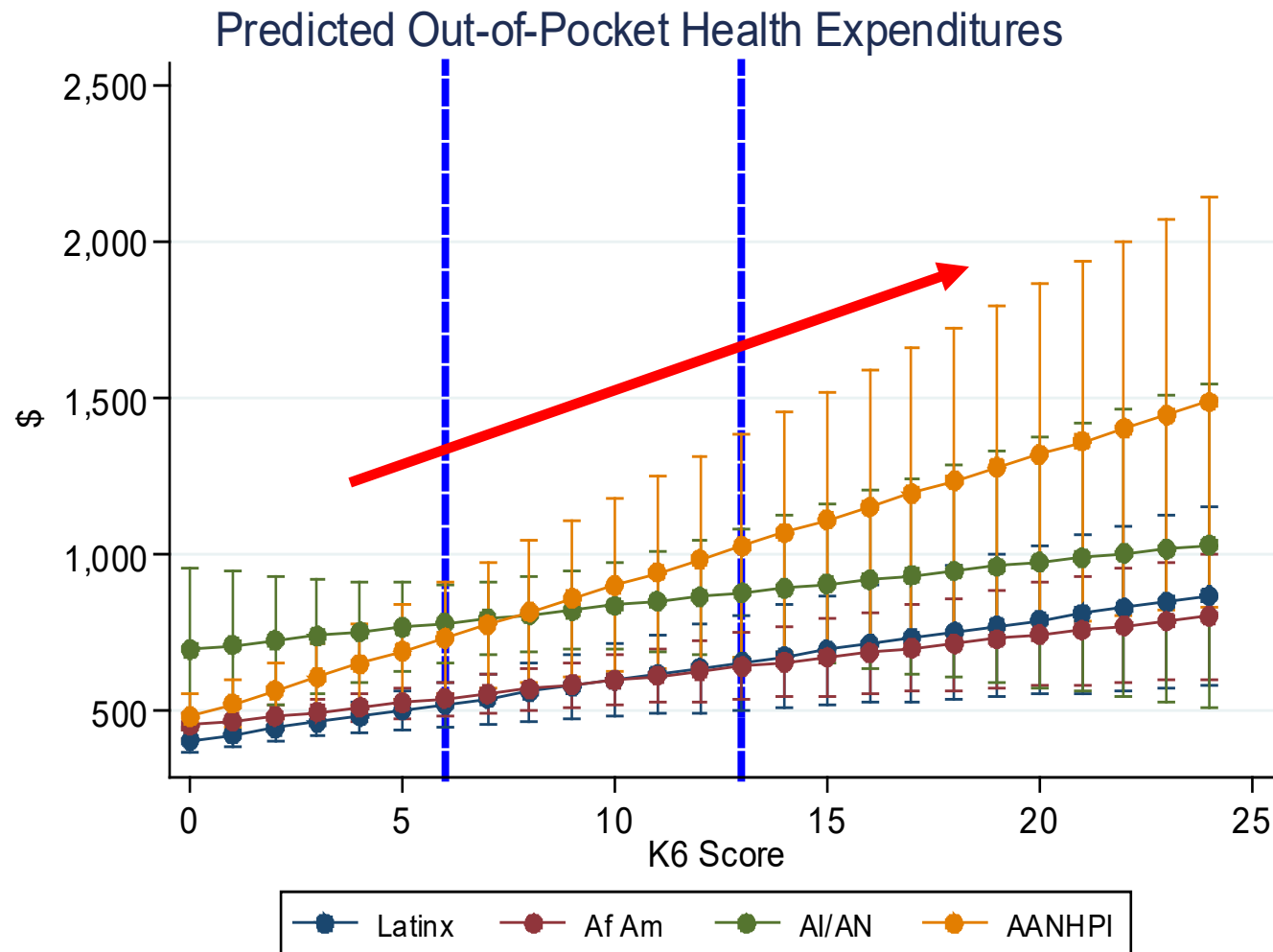
- Small samples for both, mostly Asian American reflected in AANHPI pop

The National Academies of Sciences, Engineering, and Medicine found that for every dollar invested in PEI, society saves \$2 to \$10 in health care costs, criminal justice expenses, and by avoiding lost productivity\*



\*Calculations from 2009 described in the MHSOAC “2022 Well and Thriving Prevention and Early Intervention in California Report”

## Medical Expenditure Panel Survey (MEPS) Data for 2017-2019



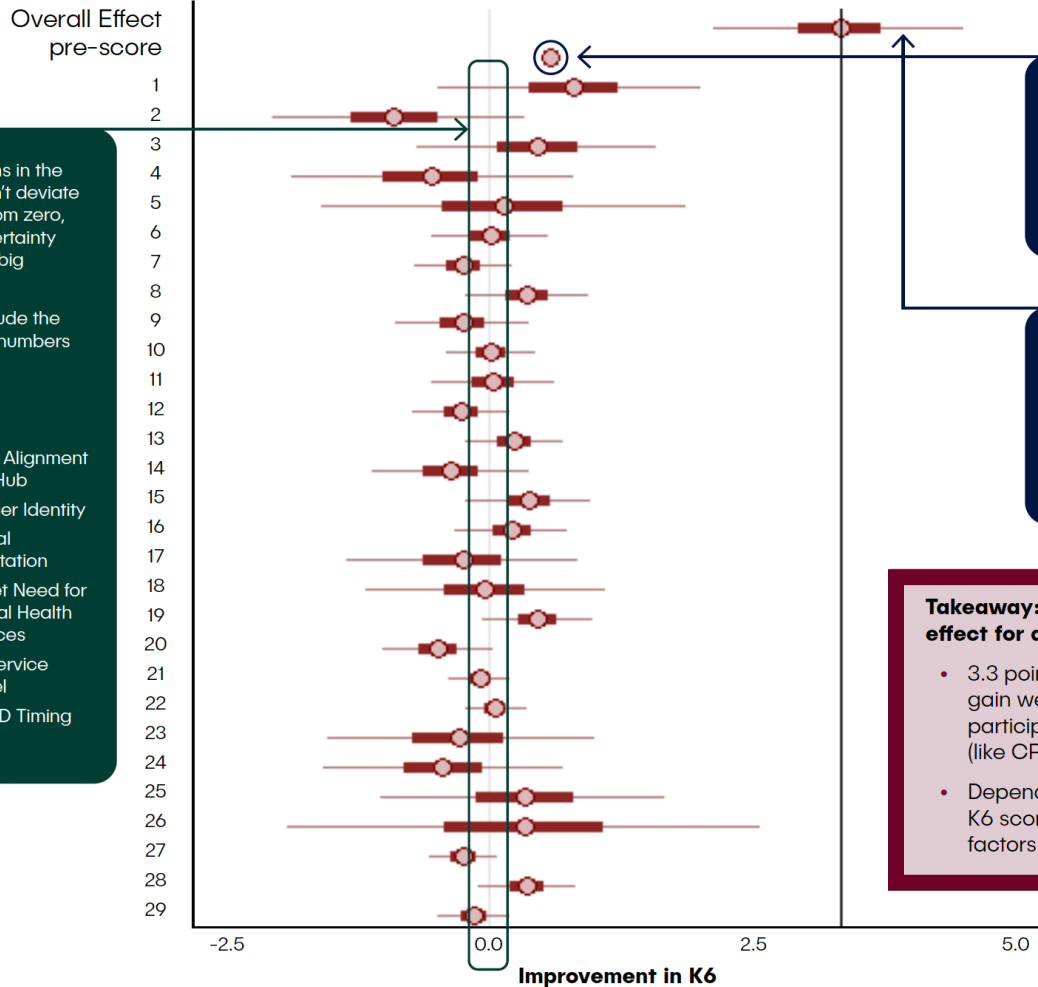
Positive relationship between MEPS K6 scores and out-of-pocket health expenditures

- confirms findings previously outlined in the health literature (Dismuke et al, 2011; Pirraglia et al., 2011)

Many terms in the model don't deviate very far from zero, while uncertainty levels are big for some.

Terms include the following (numbers 1-29):

- Hub
- Age
- Race Alignment with Hub
- Gender Identity
- Sexual Orientation
- Unmet Need for Mental Health Services
- IPP Service Model
- COVID Timing
- IPP



Relative Deviations from Sample's K6 Mean

- Adults 1 point above the mean would likely see about an additional 0.6 point K6 improvement

Overall Adult K6 improvement

- Approximate: +3.3 points
- Thick bar: approximately +/- 1/2 pts (50%)
- Thin bar: approximately +/- 1.2 pts (95%)

**Takeaway: The K6 improvement effect for adults is real.**

- 3.3 points is the average overall gain we'd expect from adult participants (like CRDP's) of CDEPs (like CRDP's).
- Depends mostly on pre intervention K6 score and depends a little bit on factors such as hub, age, race, etc.

**What does a 3-point improvement in psychological distress (K6) mean in \$?**

$$\text{Health Expenditures}_i = \beta_0 + \beta_1 \text{K6 score}_i + \beta_2 \text{African American}_i + \beta_3 \text{AI/AN}_i + \beta_4 \text{AANHPI}_i + \beta_5 \text{Latinx}_i + \beta_6 \text{African American}_i * \text{K6}_i + \beta_7 \text{AI/AN}_i * \text{K6}_i + \beta_8 \text{AANHPI}_i * \text{K6}_i + \beta_9 \text{Latinx}_i * \text{K6}_i + \beta_{10} X_i + \varepsilon_i$$

- $X_i$  includes:
  - sex at birth,
  - English language fluency,
  - U.S. born status,
  - health insurance status,
  - household income,
  - education dummies, and age dummies
- The interactions between race/ethnicity and K6 scores ( $\beta_6$  to  $\beta_9$ ) are the main coefficients of interest

K6*Race/Ethnicity	Health Expenditures	Standard Error
<b>8#hubA</b>	<b>\$ 1,342.12</b>	<b>\$44.4</b>
8#hubB	\$ 551.75	\$31.0
8#hubC	\$ 805.04	\$62.5
8#hubD	\$ 779.13	\$102.8
9#hubA	\$ 1,385.52	\$50.4
9#hubB	\$ 562.87	\$34.6
9#hubC	\$ 817.56	\$62.5
9#hubD	\$ 819.38	\$116.0
10#hubA	\$ 1,428.92	\$56.6
10#hub B	\$ 573.99	\$38.4
10#hubC	\$ 830.08	\$66.4
10#hubD	\$ 859.64	\$129.4
<b>11#hubA</b>	<b>\$ 1,472.33</b>	<b>\$62.9</b>
11#hubB	\$ 585.11	\$42.4
11#hubC	\$ 842.60	\$73.5
11#hubD	\$ 899.90	\$142.9

**A 3-point drop in psychological distress for a person in hub A:**

K6=11 to K6=8 (*moderate distress*)

**Yearly health expenditures**  
\$1,472 → \$1,342

**= \$130 savings for a CDEP participant in hub A**

Health savings



Lower psychological distress (*prevention and early intervention*)



Lower impairment for those with severe distress (*early intervention*)



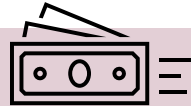
Productivity Gains



Avoidance of productivity loss from better mental health



## Lifetime CDEP benefits



### Increased earnings from sustained mental health improvements

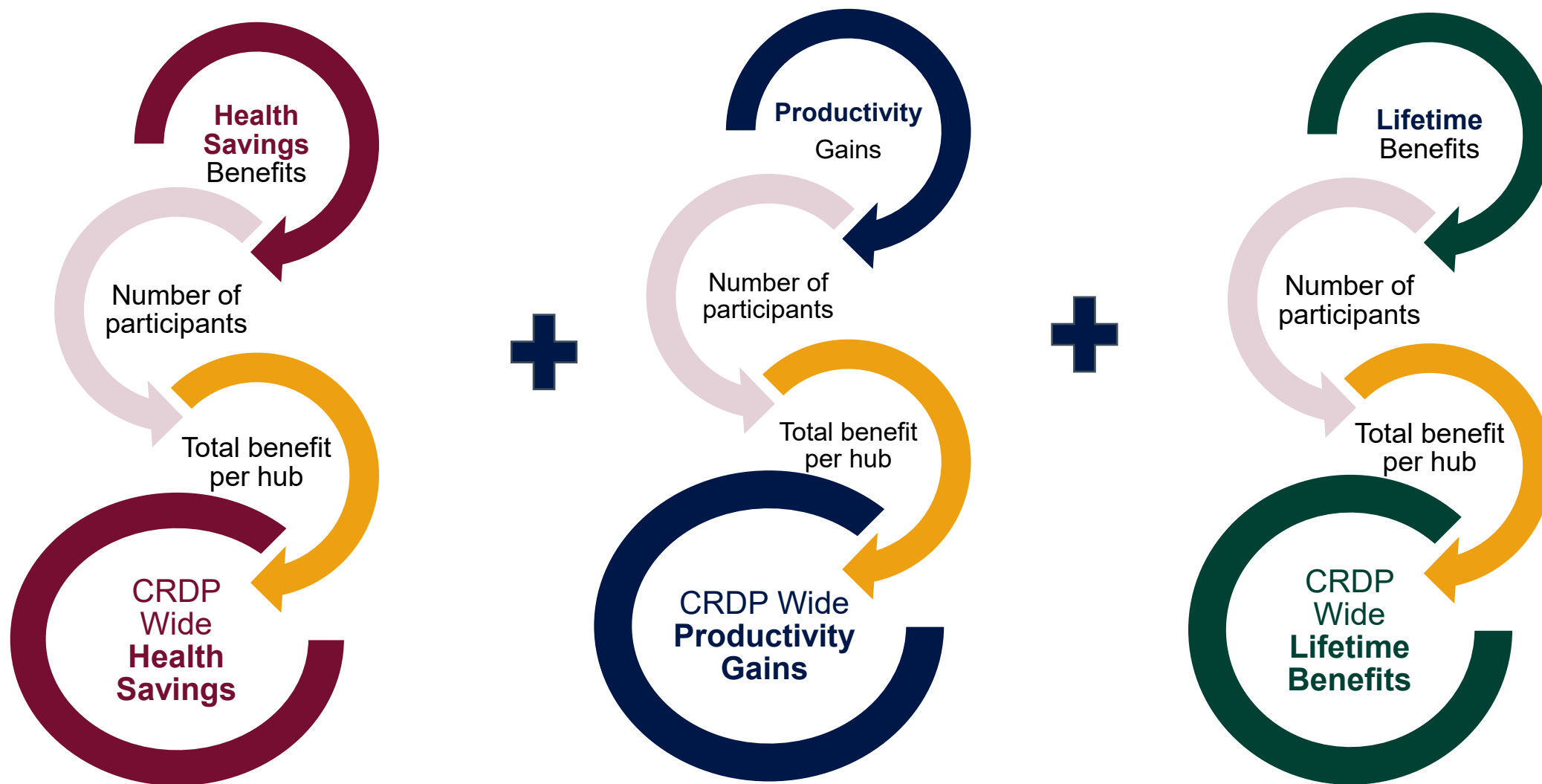
What does this mean?

**We calculated the expected value of improved life-time earnings**

#### For example, for hub A:

- The estimated average gain in earnings (*from better mental health*) is **\$1,840/year for adult participants**
  - A typical worker has an estimated retirement age of 65 years
  - The average age of participants in hub A is 37 years of age
- **We calculated long-term of annual gains for 28 years (65-37)**





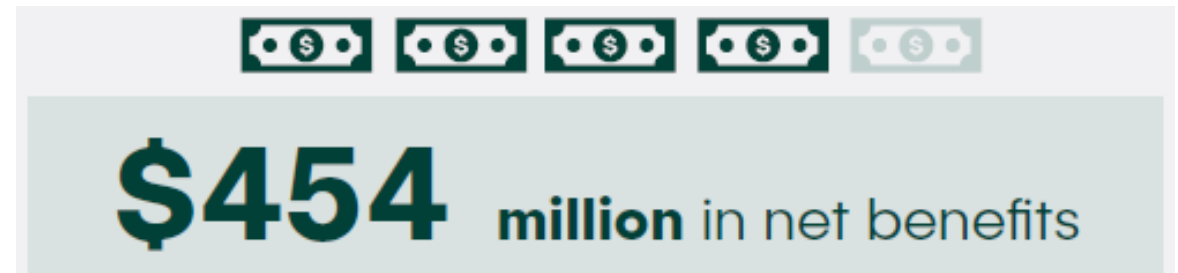
## Net Estimated Long-Term Societal Benefits

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Estimated benefits



Estimated direct and indirect costs



**RETURN  
ON  
INVESTMENT**

$$= (\text{Benefit-Cost}) / \text{Cost}$$

**CRDP ROI = 4.32 to 5.67**

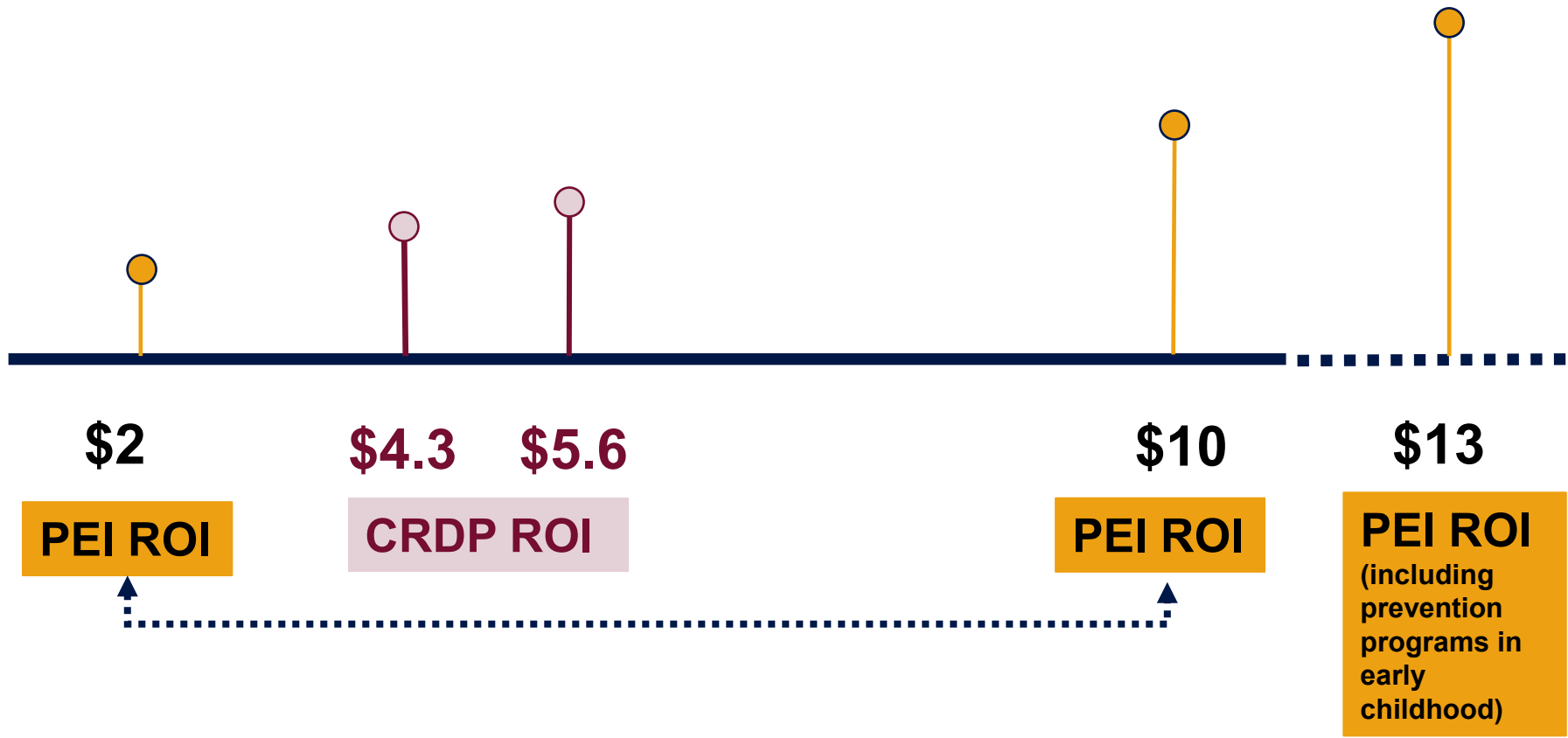
**Sensitivity Analysis:** including youth costs and benefits shows higher net benefits but same ROI

For every dollar spent, CRDP is expected to deliver **\$4.3 to \$5.67** in long term cost-savings

**These savings are related to:**

- **Better mental health experienced by CDEP participants**
  - Fewer health-related costs (e.g., medical visits, medication, etc.)
  - Fewer days missed at work (i.e., higher productivity)
  - During and after CDEP participation

For every dollar invested in PEI, society saves \$2 to \$10 in health care costs, criminal justice expenses, and by avoiding lost productivity\*



\*Calculations from 2009 described in the MHSOAC, "2022 Well and Thriving Prevention and Early Intervention in California Report"



Thank you!



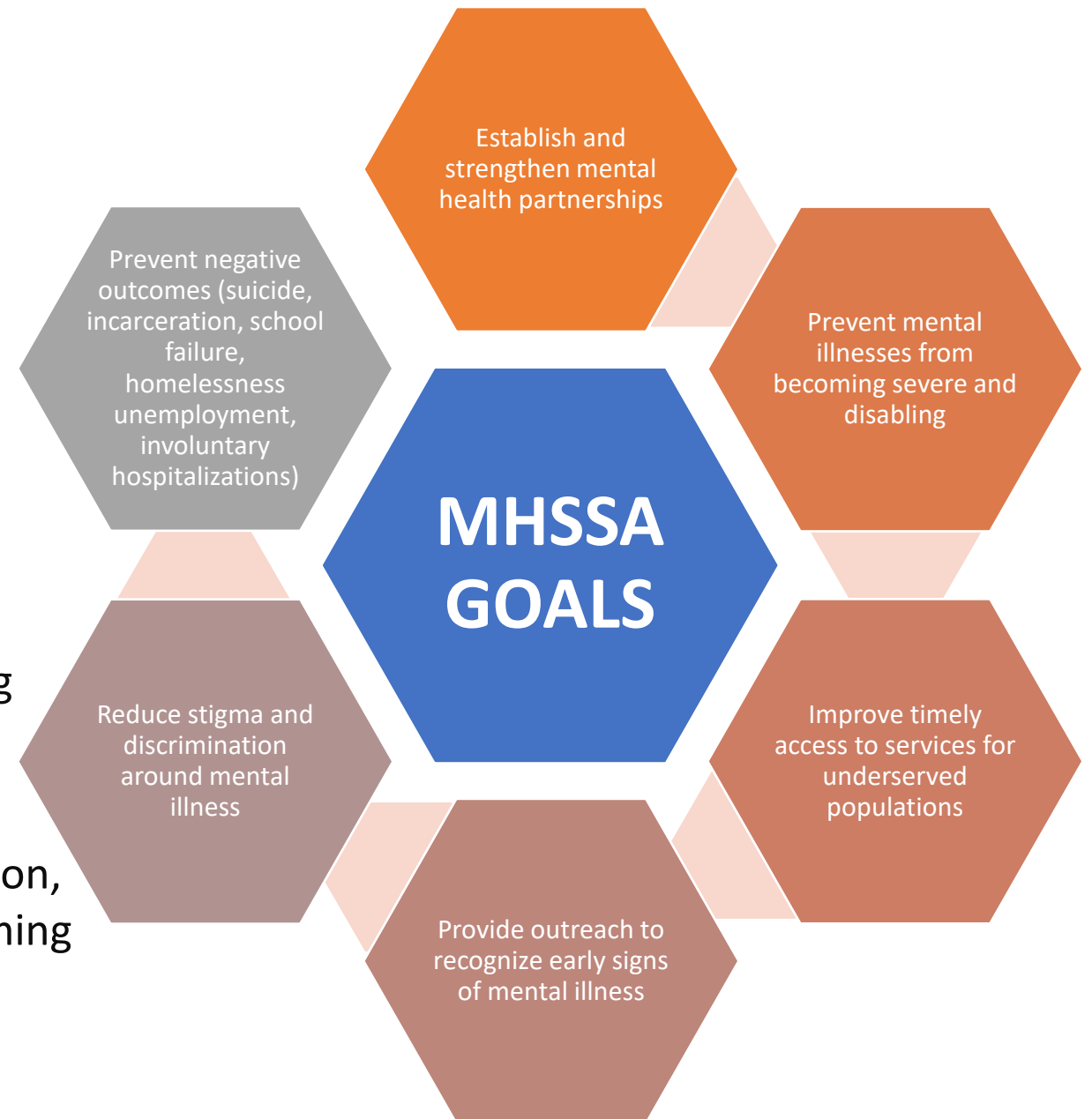
# MHSSA RFA Outline

January 25, 2024

Tom Orrock, Deputy Director of Operations  
Riann Kopchak, Chief of Community Engagement and Grants

# What is the MHSSA?

- 2019 Budget Bill, Senate Bill 75, included the Mental Health Student Services Act (MHSSA) to establish mental health partnerships between County Mental Health or Behavioral Health Departments and educational entities
- Commission awards grants to these partnerships to deliver school-based mental health services to young people and their families
- Supports outreach to identify early signs of unmet mental health needs, reduce stigma and discrimination, and prevent unmet mental health needs from becoming severe and disabling



# Grantee Survey/Poll Results

In the Survey, over 50% of counties mentioned a need for more staff/personnel

Workforce Capacity is ranked 1<sup>st</sup> at 27% in the Poll Results

80% of counties in the Survey indicated a desire to enhance their services for marginalized and vulnerable youth

Services for marginalized and vulnerable youth ranked 2<sup>nd</sup> (18%) in Poll Results

Sustainability is an increasing concern as there are grantees who are nearing the end of their grant

Grantees are increasingly asking for an expert in sustainability, relative to future funding



# Listening Session

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Sustainability and future funding to support programs

Expand the availability of peer support programs

Foster youth and/or kids that 'get in trouble' are hard to reach

Underserved populations include 'unnamed' groups

Universal screening requires adequate services

Space and time are a constant barrier to service

# MHSSA PHASE IV Funding Focus

## Marginalized and Vulnerable Student Populations (\$5 million)

- Foster youth, juvenile justice involved youth, and unnamed populations

## Universal Screening (\$8 million)

- Learning cohort of partners to develop an implementation plan

## Sustainability (\$9 million)

- Continuous quality improvement and long-term sustainability of school-county partnerships

## Other Priorities (\$3 million)

- Projects that address unique needs of their partnerships, such as wellness centers, mobile crisis support, SUD prevention, etc.

Four Areas  
of Funding

# Why this approach?

Focus on key areas that will make an immediate and lasting impact on student mental health

Addresses a large section of the continuum of care for students

Includes prevention and identification of risk factors, treatment, and sustainability

**Mental health  
is health.**

**MHSOAC**

Mental Health Services  
Oversight & Accountability Commission



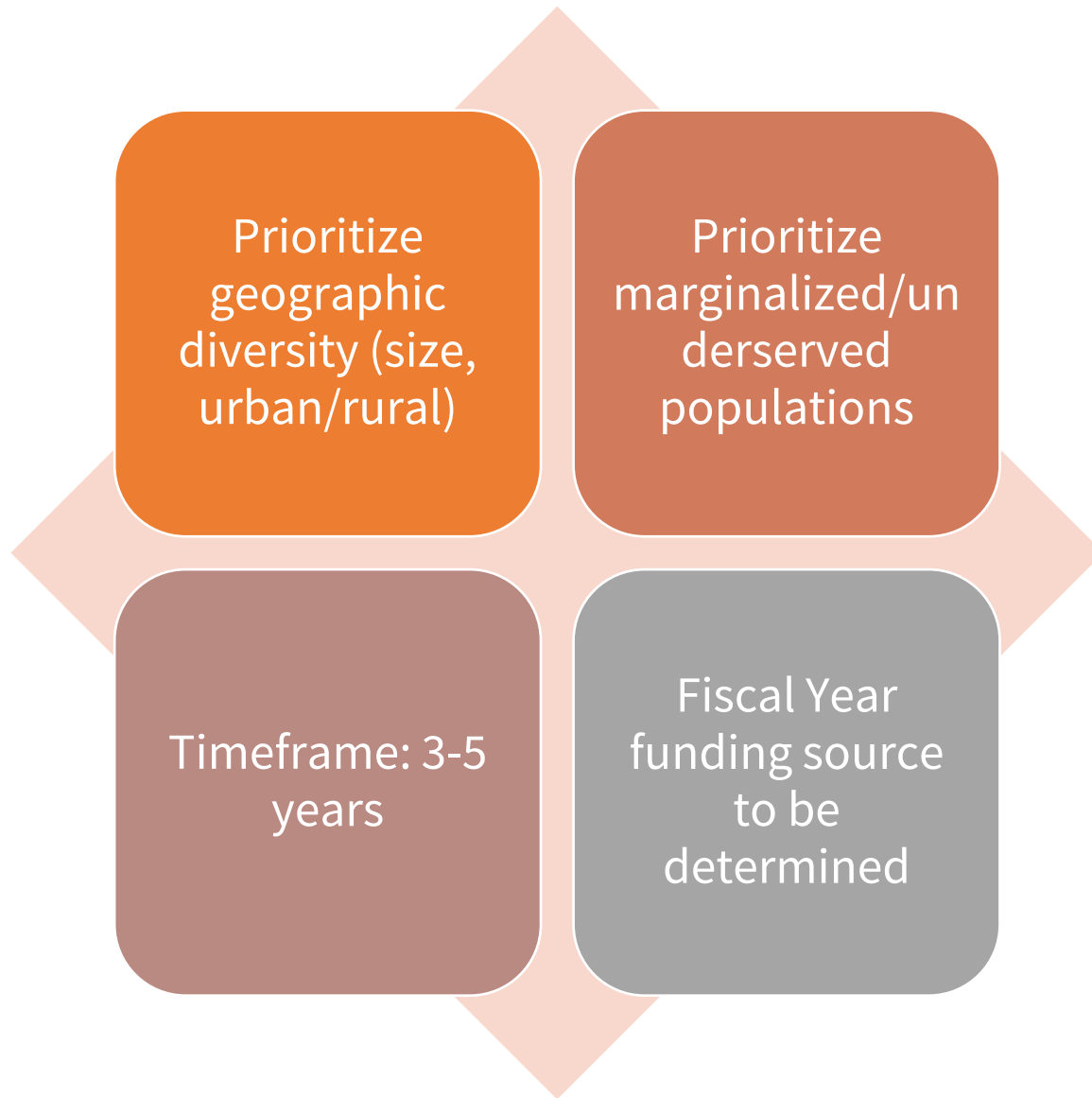
# RFA Timeline

February 9th  
RFA Release Date

March 29th  
Applications Due

April 12th  
Notice of Intent  
to Award

June 30th  
Execute  
Contracts



# RFA Overview

# Proposed Motion

The Commission authorizes the staff to initiate a competitive bid process and award \$25 million in grants to the highest scoring applicants based on the proposed outline.

The background of the slide features a top-down view of several hands of various skin tones reaching towards the center, where they are assembling dark puzzle pieces. The entire scene is overlaid with a semi-transparent blue filter. Two vertical orange bars are positioned on the left and right sides of the slide.

# Substance Use Disorder Contract Authorization

January 25, 2024

**Itai Danovitch, MD.**

**Tom Orrock, Deputy Director of Operations**

**MHSOAC**

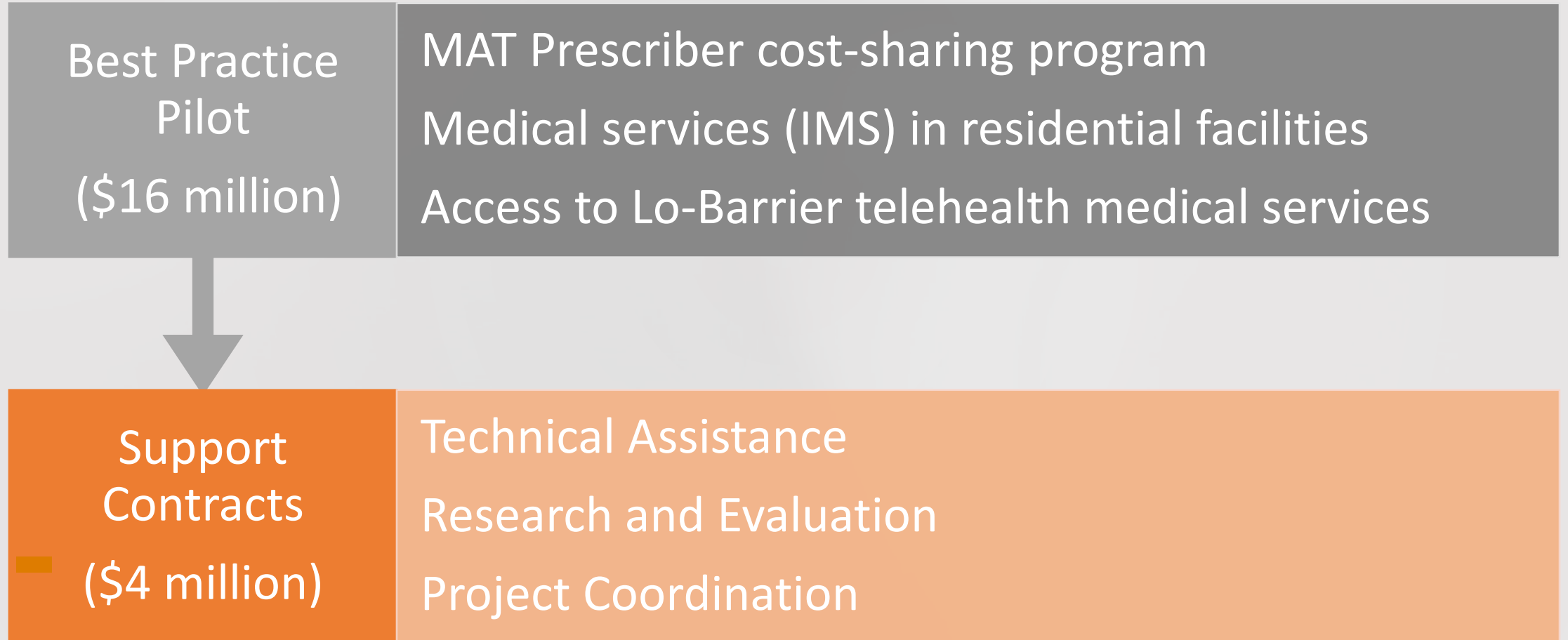
Mental Health Services  
Oversight & Accountability Commission

# Background

- The Commission identified SUD as a priority area for Mental Health Wellness Act funding
- In September of 2023 the Commission heard from a panel of experts on the barriers to evidence-based SUD treatment.
- In November, a proposal to expand access to integrated medical/addiction treatment was approved and the Commission asked for more details at the January 2024 meeting.



# SUD Funding Strategy



# Why this approach?

Promotes the integration of mental health care and medical care in diverse communities

Aligns with the state's goal to bring SUD and mental health treatment together into one wholistic approach

Improves access to evidence-based SUD services

Promotes collaboration and shared learning

**Mental health  
is  
health.**

**MHSOAC**

Mental Health Services  
Oversight & Accountability Commission

# Commission Feedback

Commissioners had feedback regarding the number of organizations in the pilot program, the lack of clarity around selection criteria but approved a motion to move forward and asked for staff to provide more specifics at this January meeting.

Allow counties and CBOs to respond to the opportunity to participate in the pilot

Number of pilot participants was unclear and lacked specificity

Concerns relative to sole-source and introduction of a competitive process

# Selection Process



RELEASED A REQUEST FOR LETTERS OF INTEREST



MET WITH SUBJECT MATTER EXPERTS IN TA, RESEARCH AND EVALUATION, AND PROJECT COORDINATION



IDENTIFICATION OF QUESTIONS FOR RESPONDENTS



22 LETTERS OF INTEREST WERE RECEIVED



COMMISSION STAFF EVALUATED THE LETTERS USING A SCORING RUBRIC BASED ON THE FIVE QUESTIONS FROM THE REQUEST

# Questions for Respondents

1	Please Indicate your level of interest in this project and ability to receive Commission funds
2	Describe the populations you intend to serve; the Commission may prioritize access to historically underserved populations
3	Discuss opportunities for cost-sharing strategies and fiscal sustainability after the short-term grant period
4	Detail the feasibility of partnering with medical prescribers
5	Describe the impact or benefit you anticipate

# Recommended Pilot Participants and Contractors

Los Angeles County Department of Public Health, Bureau of Substance Abuse and Prevention Control (Large)

Marin County Department of Health and Human Services, Division of Behavioral Health and Recovery Services (Medium)

Nevada County Behavioral Health (Small)

Technical Assistance- California Institute for Behavioral Health Solutions

Research and Evaluation- UCLA Integrated Substance Use Programs

Project Coordination- Jett & Associates LLC.

# Proposed Motion

That the Commission approves the recommendations for expenditure of Mental Health Wellness Act funds in the amount of \$20 million to address SUD which includes a total of \$16 million to the three selected counties identified in the outline and \$4 million to conduct technical assistance, pilot evaluation and program research, and project coordination.



Mental Health Services  
Oversight & Accountability Commission

# The Governor's 2024-25 Proposed Budget and the Commission's 2023-2024 Mid-Year Budget Report

January 25, 2024



# Governor's Proposed Budget for Fiscal Year 2024-2025

\$253.4 billion for Health & Human Services programs – Increase from \$230.5 billion in FY 23-24

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## ❖ Increased Funding for Mental Health Programs

- Children and Youth Behavioral Health Initiative Wellness Coaches - Includes \$9.5 million in 2024-25 increasing annually to \$78 million in 2027-28 to establish the wellness coach benefit in Medi-Cal effective January 1, 2025. Wellness coaches will primarily serve children and youth and operate as part of a care team in school-linked settings.

## ❖ Expansion of Mental Health Services

- Behavioral Health Continuum - Maintains over \$8 billion total funds across various Health and Human Services departments.
- Expanding Medi-Cal to All Income-Eligible Californians - Maintains \$8.5 billion to expand eligibility regardless of immigration status as of January 1, 2024.
- Behavioral Health Community-Based Organized Networks of Equitable Care and Treatment Demonstration - Maintains \$7.6 billion for DHCS and DSS to implement the BH-CONNECT Demonstration, effective January 1, 2025.
- Behavioral Health Continuum Infrastructure - Delays \$140.4 million General Fund to 2025-26, for a total of \$380.7 million for the final round of grants. The Budget maintains \$300 million General Fund in 2023-24 and \$239.6 million General Fund in 2024-25.
- Behavioral Health Bridge Housing - Shifts \$265 million from Mental Health Services Fund to General Fund as appropriated in the 2023 Budget Act. Delays \$235 million General Fund to 2025-26.

# Governor's Proposed Budget for Fiscal Year 2024-2025


\$253.4 billion for Health & Human Services programs – Increase from \$230.5 billion in FY 23-24

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## ❖ Focus on Early Intervention and Prevention

- California Advancing and Innovating Medi-Cal - Maintains approximately \$2.4 billion to continue transforming the health care delivery system through CalAIM.
- Maintains \$24.7 million in 2025-26 increasing to \$197.9 million at full implementation to allow up to six months of rent or temporary housing to eligible individuals experiencing homelessness or at risk of homelessness.
- Health and Human Services Innovation Accelerator Initiative - Delays \$74 million General Fund until 2025-26 and 2026-27

## ❖ Healthcare Workforce Investments - In 2022 the Budget invested approximately \$2.2 billion General Fund towards the state's goals of increasing the workforce in California. The Budget largely maintains those investments but proposes reductions.

- Delays \$140.1 million General Fund for the Nursing and Social Work Initiatives to 2025-26.
  - Delays \$189.4 million Mental Health Services Fund to 2025-26 for various Department of Health Care Access and Information workforce investments.
  - Maintains \$974.4 million (General Fund and Mental Health Services Fund) through 2025-26 for various workforce investments in the Department of Health Care Access and Information.
- 

# Key Opportunity

## Strategic Plan for Early Psychosis Intervention

- ✓ \$1.65 million for population-based coverage (Authorized in FY 2023-24 budget)
- ✓ Elements: Financing, Fiscal Impact, Technical Assistance, Research/Evaluation, Workforce, Public Narrative
- ✓ Linked to National Initiative
- ✓ Work with CHHS to identify research partner

**MHSOAC**

Mental Health Services  
Oversight & Accountability Commission

# Commission Budget 2023-24 Mid-Year Update

Expense Type	Item	Approved FY 23-24 Budget	YTD Expenses	Encumbered	Earmarked	Potentially Available
Operations	Personnel	\$8,968,000	\$3,492,467	\$0	\$4,040,858	\$1,434,675
	Core Operations	\$1,869,913	\$664,934	\$448,197	\$442,977	\$313,805
Commission Priorities	Communications	\$599,418	\$101,000	\$77,400	\$220,000	\$201,018
	Innovation	\$500,000	\$0	\$0	\$500,000	\$0
	Research	\$1,075,669	\$127,680	\$184,380	\$473,016	\$290,593
Budget Directed	Universal mental health screening study	\$200,000	\$0	\$160,000	\$40,000	\$0
	Evaluation of FSP Outcomes (SB 465)	\$400,000	\$0	\$0	\$400,000	\$0
	EPI reappropriation	\$1,675,000	\$0	\$0	\$1,675,000	\$0
	Children and Youth Behavioral Health Initiative	\$15,000,000	\$0	\$0	\$10,000,000	\$5,000,000
Local Assistance	Mental Health Wellness Act	\$20,000,000	\$0	\$0	\$20,000,000	\$0
	Mental Health Student Services Act	\$7,606,000	\$0	\$0	\$7,606,000	\$0
	Community Advocacy	\$6,700,000	\$33,330	\$1,976,670	\$4,690,000	\$0
Money Held for Reserve						<b>-\$250,000</b>
<b>Total</b>		<b>\$64,844,000</b>	<b>\$4,419,412</b>	<b>\$2,846,647</b>	<b>\$50,087,851</b>	<b>\$6,990,091</b>

# Motion

- The Commission approves the Fiscal Year 2023-24 Mid-year expenditure plan, including the Early Psychosis strategic plan expenditure.

The logo for the Mental Health Services Oversight & Accountability Commission (MHSOAC). It features the acronym 'MHSOAC' in a bold, white, sans-serif font. The letter 'O' is stylized with a white sunburst or gear-like pattern inside it. A thin white horizontal line runs through the middle of the letters.

**MHSOAC**

Mental Health Services  
Oversight & Accountability Commission

A photograph showing the lower legs and feet of a person climbing a set of wide, light-colored stone stairs. The person is wearing dark blue athletic leggings and white running shoes with red and black accents. The shoes have a distinctive tread pattern on the soles. The stairs are made of rectangular stone blocks. The lighting is somewhat dim, suggesting an overcast day or a shaded area. The overall mood is one of effort and achievement.

**Thank you**

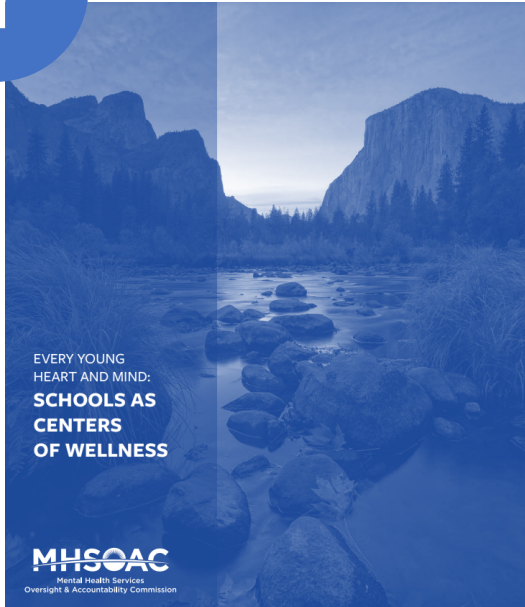
# 2024 Legislation

*January 2024*

*Kendra Zoller, Deputy Director of Legislation*

# 2024 Opportunities

1



Implement recommendation to establish an Office of School Mental Health

2



Implement recommendation to establish a workplace mental health center of excellence

3

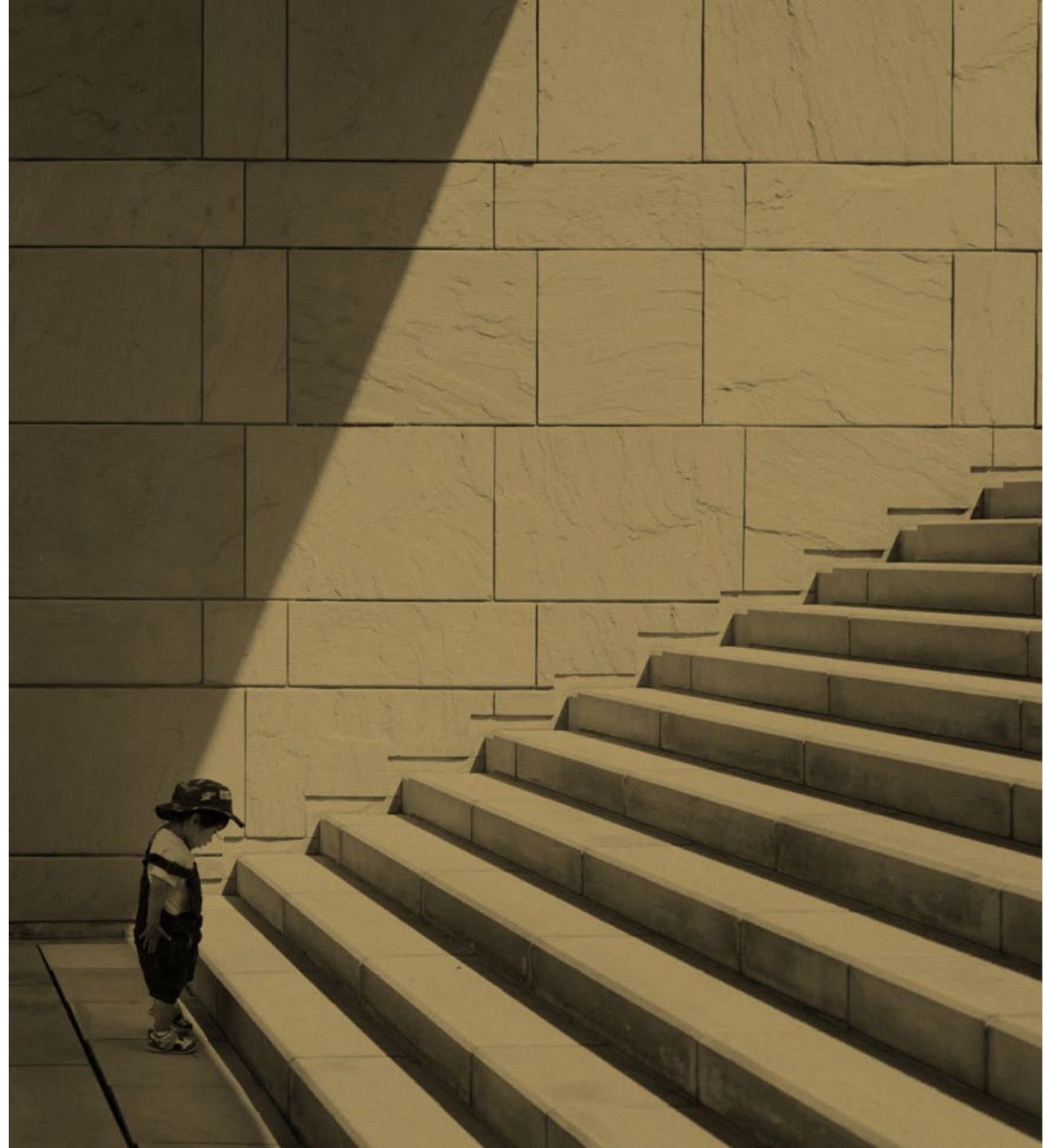


Redo the Commission's 2021 sponsored bill to establish local youth advisory boards



## Other Considerations

- Last Day to Introduce Bills:  
February 16<sup>th</sup>
- Primary Election (Prop 1):  
March 5<sup>th</sup>
- Current fiscal outlook
- TBD: 2023 carryover  
legislation



**Questions?**